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<b>Operational budget</b>	<b>R 956 451 486</b>
<b>Statutory payments</b>	<b>R 1 491 514</b>
<b>Total amount to be appropriated</b>	<b>R 957 943 000</b>

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*Of which:*

<i>Unauthorised expenditure (1<sup>st</sup> charge) and not available for spending</i>	<b>R Nil</b>
<i>Vote 6 baseline available for spending after 1<sup>st</sup> charge</i>	<b>R 957 943 000</b>

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<b>Executing authority</b>	<b>MEC for Economic Development, Environment and Tourism</b>
<b>Administering department</b>	<b>Economic Development, Environment and Tourism</b>
<b>Accounting officer</b>	<b>Senior General Manager</b>

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## **1. Overview**

### **1.1 Vision**

A major contributor to innovations and solutions for sustainable economic growth.

### **1.2 Mission**

To stimulate and maintain an enabling environment conducive to sustainable economic growth, environmental justice and an improved quality of life for all.

### **1.3 Mandate of the Department**

The department draws its mandate from the Constitution of the Republic of South Africa, Act no. 108 of 1996 in respect of the following functional areas:

- Job creation through sustainable development
- Ensuring healthy and free trade
- Increase in productive investment
- Thriving enterprises in key identified sectors
- Positioning Limpopo as the preferred eco-tourism destination
- Sustainable environmental management
  - Environmental management and protection
  - Nature conservation
  - Pollution and waste management
- Business Regulation and Compliance
  - Consumer protection
  - Business registration
  - Liquor Board
  - Gambling Board

- Management of provincial public enterprises in respect of the above functional areas. Thus the Department's mandate is to develop the provincial economy, promote and manage environmental and tourism activities. These will be accomplished through the pursuit of the following three strategic goals:
  - To enhance the ability of the Department to deliver public services by providing leadership and administrative support in accordance with legislation and relevant policies;
  - Speeding up growth and development of the economy to create decent work and sustainable livelihoods;
  - Sustainable resource management and use; and
  - Business regulation and compliance.

#### **1.4 Strategic objectives linked to the strategic goals**

- To provide,
  - political oversight to the department;
  - administrative oversight to the department; and
  - the strategic direction / support and the overall management and administration.
- To enhance the ability of the department to deliver public services by,
  - creating an ICT-enabled work environment;
  - ensuring sound Records Management practices in line with applicable legislation;
  - strengthening the department's interaction with stakeholders and the public; and to guarantee human resources capability of the department to deliver public services.
- To ensure a regulated, equitable and socially responsible,
  - business environment;
  - liquor industry in the Province;
  - Gambling environment in the Province. and to ensure
  - economic growth, job creation and increased skills levels through SMMEs and Cooperatives;
  - that developments have minimum impact on the environment and the environment is sustainably utilized;
  - compliance with environmental legislation;
  - healthy and fair trade environment;
  - sustainable utilization of the biodiversity of the province; and
  - sustainable management of protected areas of the province.
- To pursue the expansion of protected areas;
- To conduct Economic Development Planning, Statistical Analysis and Research as well as environmental research and planning so as to protect human health, well being and the environment;
- To contribute to the economic growth through development of economic sectors, industries, trade and investment promotion;
- To develop and implement environmental empowerment services;.
- To maintain an effective and sound financial management system; and
- To make Limpopo a preferred eco – tourism destination.

In terms of IPAP 1 and 2: "The New Growth Path", the department needs to align its strategic direction also with the following:

## **1.5 Job Growth Drivers**

- Infrastructure Development;
- Climate Change and the green economy;
- Rural, agriculture and agro-processing;
- Minerals and beneficiation;
- Manufacturing activities;
- The knowledge economy;
- Tourism and business services;
- Social economy development: cooperatives;
- Public Sector Growth; and
- Regional Economy.

## **1.6 Values**

Our endeavour to improve service delivery to the people and stakeholders is underpinned by the following values:

- Teamwork
- Honesty
- Integrity
- Fairness
- Respect
- Transparency
- Professionalism

## **1.7 Broad Policies and Legislative Mandates**

The mandate, functions and responsibilities of the Department are guided by the following policy and legislative provisions:

### **1.7.1. Broad Policies**

- Limpopo Economic Growth and Development Plan;
- State of the Nation Address;
- State of the Province Address;
- National Macro-Economic Strategy;
- Industrial Policy Action Plan;
- National 12 Outcomes;
- Executive Council Resolutions;
- Broad Based Black Economic Empowerment; and
- White Papers.

### **1.7.2. Policy Drivers**

- Industrial Policy;
- Competition Policy;
- Industrial Finance;
- Enterprise development and small business;
- Skills policies;
- Labour markets and productivity;
- Technology practices;
- BBBEE;
- Procurement Policy;

- Conditional ties for state support;
- Trade Policy
- Exchange rate policy;
- Cost of Capital;
- Policies to address inequality; and
- HIV policies.

### **1.7.3. Legislative Mandate**

- The Public Finance Management Act;
- The Treasury Regulations;
- The Inter-Governmental Relations Act;
- The Intergovernmental Fiscal Relations Act;
- The Auditor General's Act;
- The Basic Conditions of Employment Act;
- The Batho Pele Service Standards;
- The Public Service Act;
- The Public Service Regulations;
- The Skills Development Act;
- The Occupational Health and Safety Act;
- The National Small Business Act and
- The Limpopo Business Registration Act.
- The Limpopo Liquor Act;
- The Limpopo Betting Regulations;
- The Limpopo Casino and Gambling Regulations: Amendment of Fees;
- The National Credit Act;
- The Sales and Services Matters Act;
- The Harmful Business Act;
- The Limpopo Tourism Act;
- The National Environmental Management Biodiversity Act;
- The Threatened or Protected Species Regulations;
- The Limpopo Environmental Management Act;
- The Environmental Impact Assessment Regulations;
- The NEMA: Protected Areas Act;
- The Environmental Conservation Management Act;
- The Integrated Pollution and Waste Management Policy;
- The NEMA: Air Quality Act;
- The NEMA: Biodiversity Act;
- The Waste Management Bill; and
- The Convention on International Trade in Endangered Species of Wild Fauna and Flora Regulations (CITES).

## **2. Review of the current financial year [2010/11]**

### **2.1. Organisational and Governance Issues**

The department continues to implement the approved organisational structure. The department is still plagued by vacancies in critical areas and is endeavouring to address this within the approved structure and budget. There is still major challenge in filling posts. The department has prioritised posts to be filled within the financial management area and core services.

The department experiences less contraventions of serious acts of misconduct such as fraud and corruption since it implemented the Promotion of Acceptable Ethical Behavioural Practices or Conduct by All Employees from the Explanatory Manual on the Code of Conduct for the Public Service (the Code) as a departmental policy, which provides guidance on the expected conduct of employees in the department. To this effect, the department continuously held workshops to familiarise employees with the Code as well as to distribute it to staff for future reference.

The department has adopted a culture of excellence in service delivery that advocates for effectiveness and efficiency in programme implementation. The draft service delivery improvement programme for the MTEF period has been developed as well as the citizen's report. In addition, the department has finalised the development of service delivery standards, both generic and core related. Advocacy on the adherence of standards by personnel is implemented continuously.

SMS financial disclosure forms for all senior managers that were in the employ of the department by 31 March 2009 were signed and submitted to the Public Service Commission (PSC) as required.

The department is continuing to implement programmes for creating awareness around HIV-AIDS, healthy lifestyle habits and Occupational Health and Safety (OHS) at the workplace. The department has distributed first aid kits to the different work places, including nature reserves. The department will continue with workplace checks on an inclusive approach on safety management at the work place.

## **2.2. Audit Matters**

In the audit of the last financial year, there were special mention items for which the department is in the process of developing an action plan and a major focus will be in the area of enhancing performance objectives to achieve desired outputs and hence improve service delivery.

## **2.3. Investment Promotion**

Trade and Investment Limpopo has facilitated R304 million worth of investments in the province. The investment tracking system reveals that the Province has recorded an investment of R13 billion to date.

## **2.4. Business Regulation and Governance**

The Business Regulation and Governance unit has recorded over 80% success rate in the resolution of consumer complaints. Similarly, the department processes liquor licence applications timeously as all applications received are concluded within the required time frames. It should be noted that this area is one of the areas within the department experiencing challenges as a result of a significant number of vacant posts. As previously mentioned, this is being addressed in part by the prioritization exercise to attempt to fill critical vacancies within the current budget.

The legislative process with regard to the passing of legislation to assist in collection of increased revenues for the Province is underway with the assistance of the Office of the Premier. The legislation referred to will be applicable in both the liquor and business registration environment. It should be noted that although the legislative framework will be in place, the challenges of implementation will loom large as a result of the number of unfunded vacant posts which may have a negative impact on the implementation of the legislation.

## **2.5. Enterprise Development**

The department continues to provide financial and non – financial support to the small enterprises. Over 5000 SMMEs and Cooperatives have been supported to date. It should be noted that the department is currently engaged in the implementation of the EXCO decision which will result in the amalgamation of the three economic development agencies that currently exist in the province in order to establish a single economic development agency.

## **2.6. Economic Planning**

In terms of the economic planning, the Industrial Cluster Mapping has been completed through the Social Accounting Matrix and awaits the development of integrated strategies for implementation of the clusters. The department will embark on the development of an economic development strategy to provide a road map to unlock the economic potential of the Limpopo Employment Growth and Development Plan.

## **2.7. Environmental Management**

The department continues to fulfill its mandate in relation to environmental management by issuing CITES permits and EIAs. This is critical to ensure sustainable development within the environmental sector. Once more the department needs to urgently address the matter of a non-effective permit issuing system within the next financial year. In addition, a large number of vacancies in this area also adversely impact the implementation of the department's mandate and consequently service delivery. However, it should be noted that prioritization of critical vacancies in this area has been done and it is expected that key posts will be filled within the current budget allocation.

## **2.8. Tourism**

The first draft of the Tourism Growth Strategy has been developed. The Province will host National World Tourism Day Festivities in September 2010. The Limpopo Tourism and Parks Board (LTP) received a qualified audit for two years in a row and this has been noted by the department. Consequently an action plan and a turnaround strategy have been developed in conjunction with LTP to address the shortcoming therein and a new CEO was appointed in April 2010. There will be a decisive focus and the development of tailor-made tourism packages in order to ensure the strategic objective of making Limpopo a preferred eco-tourism destination is realized.

## **2.9. Constraints**

High vacancy rate remains; the department is faced with high staff turnover especially in the area of environmental management where there is big competition for scientists in general nationally. For over one and half years the department had an acting Head of Department with a new Head of Department only assuming office on 01 June 2010. It should also be noted that the department's CFO has resigned effective 01 August 2010.

In addition, aging infrastructure in the 48 nature reserves, as well as ageing and ill-equipped staff presents the department with some major challenges in terms of maximizing the economic returns that could be generated out of this provincial asset. The situation at the nature reserves is compounded by the high rate of deaths among staff due to terminal illness.

One of the key strategic deliverable which the department believes will enhance effective service delivery is an exercise currently underway to ensure there is a clearer understanding of roles and responsibilities between the department and its state owned entities and improved monitoring and evaluation of the entities.

## **3. Outlook for the coming financial year (2011/2012)**

The Department of Economic Development, Environment and Tourism remains at the center of providing leadership in driving economic development initiatives in the province. This is achieved by providing a conducive environment that enables trade activities, SMMEs and cooperatives to thrive, investment generation, ensuring an equitable business and fair trade environment as well as promotion of tourism and sustainable use of environment.

The Limpopo Employment Growth and Development Plan 2009 – 2014 (LEGDP) was launched in 2009. It is based on the following 14 pillars:

- Employment Growth and Development Plan
- Industrial Development Programme: Priority Growth Sectors
- Enterprise Development: SMMEs and Cooperatives
- Regional Economic Development and Integration Programme
- Public Infrastructure Investment Programme
- Water Resource Development and Demand Management
- Agriculture and Rural Development Programme
- Education and Skills Development Programme
- Health Care Development Programme
- Safety and Security
- Environmental and Natural Resources Development Programme
- The Green Economy and creation of green jobs
- Corporate Governance
- ICT and Innovation Enabled Industries

The department's mandate implies therefore that key drivers for pillars: 1, 2, 3, 4, 11, 12 and most recently 14 which has been transferred to the department from the Office of the Premier.

For the remainder of the 2010/11 financial year, the department will seek to review its strategic goals to align with the national priorities as follows:

- To enhance the ability of the Department to deliver public services by providing leadership and administrative support in accordance with legislation and relevant policies.
- Speeding up growth and development of the economy to create decent work and sustainable livelihoods.
- Sustainable resource management and use.

Following the strategic goals, both the strategic plan and annual performance plan will be aligned to re-position the department to better deliver the services to the communities and stakeholder it serves. The revised plans will facilitate and ensure implementation of the following priorities:

- The improvement of coordination with other state agencies to ensure enhanced support to enable and strengthen SMMEs and Cooperatives in the Province in financial and non – financial areas;
- The implementation of targeted programmes within the industrial policy and other sector development strategies to ensure key outputs are achieved which result in the sustainable development of decent jobs;
- Facilitating the development of integrated strategies for the implementation of industrial clusters to ensure that we enhance productive capacity; broaden and diversify the provincial industrial base; Supporting mining development initiatives by promoting beneficiation;
- Advance value adding manufacturing initiatives;
- Developing new tourism products and enhance the transformation of the tourism sector;
- Promoting environmental management to ensure the realization of a green economy supported by the development of green jobs;
- Encouraging healthy and fair trade and improve business registration processes in order to increase revenue generation;
- Tightening liquor trade regulation and mitigate the adverse social impacts associated with liquor;
- The implementation of programmes aimed at attracting investments and
- Minimising the marginalization of rural and women entrepreneurship.

## 4. Receipts and Financing

### 4.1 Summary of receipts

#### Summary of receipts and financing

Table 6.1(a): Summary of receipts: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Equitable share	636,536	655,544	706,130	855,980	829,872	830,930	917,473	867,617	902,479
Conditional grants	-	-	11,802	-	-	-	1,071	-	-
Departmental receipts	30,300	41,315	38,527	41,663	41,663	41,663	39,399	42,007	44,817
<b>Total receipts</b>	<b>666,836</b>	<b>696,859</b>	<b>756,459</b>	<b>897,643</b>	<b>871,535</b>	<b>872,593</b>	<b>957,943</b>	<b>909,624</b>	<b>947,296</b>



## 4.2 Departmental receipts collection

Table 6.1(b): Departmental receipts: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	Audited	Audited	Audited				2011/12	2012/13	2013/14
	2007/08	2008/09	2009/10						
Tax receipts	24,230	27,014	29,497	32,294	32,294	32,294	32,997	35,202	37,540
Non-tax receipts	4,461	13,509	8,405	8,435	8,435	8,435	5,721	6,076	6,497
Sale of goods and services other than capital assets	4,400	11,633	6,450	6,268	6,268	6,268	4,650	4,975	5,316
Fines, penalties and forfeits	60	1,875	1,954	2,166	2,166	2,166	1,070	1,100	1,180
Interest, dividends and rent on land	1	1	1	1	1	1	1	1	1
Transfers received	-	-	-	-	-	-	-	-	-
Sale of capital assets	36	-	-	-	-	-	-	-	-
Financial transactions	1,573	792	625	934	934	934	681	729	780
<b>Total departmental receipts</b>	<b>30,300</b>	<b>41,315</b>	<b>38,527</b>	<b>41,663</b>	<b>41,663</b>	<b>41,663</b>	<b>39,399</b>	<b>42,007</b>	<b>44,817</b>

The department revenue is derived mainly from *Casino taxes, Horse racing, Liquor licenses, Hunting permits* and fines. The negative growth of 5.4 per cent between 2010/11 and 2011/12 is due to a decline in the application for hunting permits as well as compliance with the National Environmental Management Act (NEMA) which affect the collection of fines.

## 5. Payment summary

### 5.1 Key assumptions

- Salary increases of 5.5 per cent in 2011/12, 5.0 per cent in 2012/13 and 5.5 per cent in 2013/14 with current year effective 1<sup>st</sup> May 2011.
- Pay progression of approximately 1.5 per cent of the wage bill effective from 1<sup>st</sup> May this financial year.
- The full implication of personnel-related costs, including promotions, changes in staff numbers, general salary adjustments, overtime, medical aid contributions, homeowner's allowance and another costs associated with personnel.
- Goods and services increases are based on the projected CPI over the MTEF as published in the 2010 Medium Term Budget Policy Statement are 4.8 per cent in 2011/12, 5.1 per cent in 2012/13 and 5.2 per cent in 2013/14

### 5.2 Programme summary

Table 6.2(a) contains information by programme for the department. The MEC's remuneration is included and disclosed as a footnote.

The department consists of four programmes:

- *Programme 1: Administration*
- *Programme 2: Economic Development*
- *Programme 3: Environmental Affairs*
- *Programme 4: Tourism*

The 2011/12 financial year budget is compiled in line with the above programme structure. Descriptive details of the programmes are listed below:

Table 6.2(a): Summary of payments and estimates: Economic Development and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Programme 1: Administration <sup>1</sup>	165,672	219,902	219,893	247,603	280,450	280,385	272,921	285,992	287,421
Programme2: Economic Development	147,409	268,932	245,528	418,002	330,646	330,810	412,722	351,229	370,675
Programme 3: Environmental Affairs	68,863	127,414	126,573	138,325	165,038	165,308	163,970	170,190	181,366
Programme 4: Tourism	45,448	81,909	88,257	93,713	95,401	96,090	108,330	102,213	107,834
Programme 5: Environment & Tourism	188,156	-	-	-	-	-	-	-	-
<b>Total payments and estimates</b>	<b>615,548</b>	<b>698,157</b>	<b>680,251</b>	<b>897,643</b>	<b>871,535</b>	<b>872,593</b>	<b>957,943</b>	<b>909,624</b>	<b>947,296</b>
Less: Unauthorised expenditure	-	-	-	-	52,604	52,604	-	-	-
<b>Baseline Available for Spending</b>	<b>615,548</b>	<b>698,157</b>	<b>680,251</b>	<b>897,643</b>	<b>818,931</b>	<b>819,989</b>	<b>957,943</b>	<b>909,624</b>	<b>947,296</b>

### 5.3 Summary by economic classification

The economic classification presented in Table 6.4 below is reported in accordance with the *Economic Reporting Format* issued by National Treasury in October 2003.

Table 6.5(b): Summary of payments and estimates by economic classification: Economic Development, Environment and Tourism.

Table 6.2(b): Summary of payments and estimates by economic classification: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>338,529</b>	<b>407,250</b>	<b>424,512</b>	<b>563,015</b>	<b>536,747</b>	<b>540,451</b>	<b>621,091</b>	<b>560,364</b>	<b>578,700</b>
Compensation of employees	217,714	272,155	285,709	314,686	374,220	374,909	356,469	375,662	384,081
Goods and services	120,815	135,095	138,803	248,329	162,527	165,542	264,622	184,702	194,619
Interest and rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>260,310</b>	<b>269,860</b>	<b>246,165</b>	<b>320,443</b>	<b>323,416</b>	<b>323,710</b>	<b>326,527</b>	<b>337,722</b>	<b>356,423</b>
Provinces and municipalities	21,588	25,785	-	-	600	600	900	900	950
Departmental agencies and accounts	180,650	178,153	179,153	240,746	242,566	242,566	245,969	252,764	266,793
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	87	116	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	56,809	65,000	65,000	73,000	73,000	73,000	73,000	77,000	81,235
Households	1,263	835	1,896	6,697	7,250	7,544	6,658	7,058	7,445
<b>Payments for capital assets</b>	<b>16,709</b>	<b>21,047</b>	<b>8,529</b>	<b>14,185</b>	<b>11,372</b>	<b>8,432</b>	<b>10,325</b>	<b>11,538</b>	<b>12,173</b>
Buildings and other fixed structures	3,501	2,152	-	3,403	3,403	-	-	-	-
Machinery and equipment	13,161	9,228	8,529	10,782	7,969	8,432	10,325	11,538	12,173
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	47	9,667	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>1,045</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>615,548</b>	<b>698,157</b>	<b>680,251</b>	<b>897,643</b>	<b>871,535</b>	<b>872,593</b>	<b>957,943</b>	<b>909,624</b>	<b>947,296</b>
Less: Unauthorised expenditure	-	-	-	-	52,604	52,604	-	-	-
<b>Baseline Available for Spending</b>	<b>615,548</b>	<b>698,157</b>	<b>680,251</b>	<b>897,643</b>	<b>818,931</b>	<b>819,989</b>	<b>957,943</b>	<b>909,624</b>	<b>947,296</b>

During the calculations and projections for the MTEF on compensation of employees, the department realised that in order to comply with the required annual increases on compensation of employees, additional funding had to be sought within and a rigorous prioritisation was required in order to meet this requirement. An amount of R1 million was cut from Limpopo Development Corporation and transferred to compensation of employees in the 2011/12 financial year.

The same process was done in the 2012/13 financial year where an amount of R13.9 million was cut from LIMDEV R1million, Limpopo Gambling Board R12 million and LIBSA R0.964 million.

An amount of R27.2 million has been allocated in the 2010/2011 financial year to compensation of employees to finance unauthorised expenditure incurred during the period from 1999/2000 to 2005/2006 financial year.

## 5.4 Infrastructure payments

Table 6.2(c) Summary of infrastructure expenditure and estimates by category

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
New and replacement assets	3,101	495	279	3,403	3,403	-	-	-	-
Existing infrastructure assets	-	-	-	-	-	-	-	-	-
Upgrades and additions	-	-	-	-	-	-	-	-	-
Rehabilitation, renovations and refurbishments	-	-	-	-	-	-	-	-	-
Maintenance and repairs	-	-	-	-	-	-	-	-	-
Infrastructure transfers	21,588	25,526	-	-	-	-	-	-	-
Current	19,588	23,526	-	-	-	-	-	-	-
Capital	2,000	2,000	-	-	-	-	-	-	-
Current infrastructure	19,588	23,526	-	-	-	-	-	-	-
Capital infrastructure	5,101	2,495	279	3,403	3,403	-	-	-	-
Total Infrastructure	24,689	26,021	279	3,403	3,403	-	-	-	-

## 5.5 Transfers

### 5.5.1 Transfers to public entities

The detailed financial information has been provided separately under annexure on receipts and payment estimates for all public entities falling under the department.

Table 6.3 : Summary of departmental transfers to public entities

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Limpopo Economic Development Enterprise (LIMDEV)	70,000	50,000	50,000	91,746	91,746	91,746	85,969	101,704	107,425
Trade and Investment Limpopo (TIL)	34,000	40,000	40,000	34,000	34,000	34,000	32,000	37,000	39,035
Limpopo Tourism and Parks Board	55,900	60,000	61,000	68,820	68,820	68,820	80,000	72,000	75,960
LIBSA	9,625	65,000	65,000	73,000	73,000	73,000	73,000	77,000	81,235
Limpopo Gambling Board	20,750	28,153	28,153	48,000	48,000	48,000	48,000	42,060	44,373
Total departmental transfers to public entities	190,275	243,153	244,153	315,566	315,566	315,566	318,969	329,764	348,028

An amount of R1 million was cut from Limpopo Development Corporation and transferred to compensation of employees in the 2011/12 financial year. The same process was done in the 2012/13 financial year where an amount of R13.9 million was cut from LIMDEV R1million, Limpopo Gambling Board R12 million and LIBSA R0.964 million.

## 5.5.2 Transfers to local government

Table 6.4 : Summary of departmental transfers to local government by category

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Category C	21,588	25,526	-	-	-	-	-	-	-
Total departmental transfers to local government	21,588	25,526	-	-	-	-	-	-	-

The transfer to the Polokwane Municipality regarding the International Convention Centre has been discontinued because of lack of funding.

## 6. Programme description

### 6.1. Programme 1: Administration

The shared legal services have been transferred from the office of the premier in terms of the approved EXCO resolutions 27 and 51 of 2009 and the budget has been transferred to the department except for the 2009/10 financial year and the rest will be accounted for in terms of the Transfer of Function Financial Accounting & Reporting Guide issued by National treasury. The historical figures (2008/09) have been adjusted including the current financial year going forward.

#### Expenditure trend analysis

The budget under corporate services has been adjusted as follows: R4.9 million, R3.5 million, R5.6million, R5.9 million and R6.2 million for the 2008/09, 2009/10, 2010/11, 2011/12 and 2012/13 respectively in terms of the function shift above. The budget for the compensation of employees has decreased as compared to the 2009/10 financial year due to the unauthorised expenditure allocated to be cleared in the 2009/10 financial year. The amount involved is R55 million.

The goods and services budget has also decreased due to the decrease in rental of buildings. The extension to the building has been finalised. The other items contributing to the downward change include payment for bursaries (R5.6 million) to non-employees which has been reallocated to transfer payments and R1.5 million which was budgeted for the purchase of office furniture which was a once-off transaction.

## Summary of payments and estimates: Programme 1: Administration

Table 6.5(a): Summary of payments and estimates: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Subprogramme									
Statutory Allocations	-	-	-	-	-	-	-	-	-
Office of the MEC	4,608	7,921	6,697	8,532	5,568	5,568	5,964	6,355	6,704
Office of the HOD	2,011	2,186	2,416	4,651	2,362	2,282	4,525	2,481	2,617
Financial Management	34,509	37,943	43,061	47,209	68,745	68,825	49,444	51,329	54,152
Corporate Services	124,544	171,852	167,719	187,211	203,775	203,710	212,988	225,827	223,948
<b>Total payments and estimates</b>	<b>165,672</b>	<b>219,902</b>	<b>219,893</b>	<b>247,603</b>	<b>280,450</b>	<b>280,385</b>	<b>272,921</b>	<b>285,992</b>	<b>287,421</b>
Less: Unauthorised expenditure	-	-	-	-	27,189	27,189	-	-	-
<b>Baseline Available for Spending</b>	<b>165,672</b>	<b>219,902</b>	<b>219,893</b>	<b>247,603</b>	<b>253,261</b>	<b>253,196</b>	<b>272,921</b>	<b>285,992</b>	<b>287,421</b>

Table 6.5(b): Summary of payments and estimates by economic classification: Programme 1: Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Current payments	154,574	201,550	209,130	232,410	266,645	266,165	257,744	269,896	270,440
Compensation of employees	78,986	114,360	114,591	136,129	162,031	162,031	147,047	154,997	149,463
Goods and services	75,588	87,190	94,539	96,281	104,614	104,134	110,697	114,899	120,977
Interest and rent on land	-	-	-	-	-	-	-	-	-
Transfers and subsidies to:	54	531	1,484	5,661	6,379	6,444	5,590	5,926	6,251
Provinces and municipalities	-	184	-	-	-	-	-	-	-
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	87	116	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	54	260	1,368	5,661	6,379	6,444	5,590	5,926	6,251
Payments for capital assets	11,044	17,821	8,234	9,532	7,426	7,776	9,587	10,170	10,730
Buildings and other fixed structures	-	1,508	-	-	-	-	-	-	-
Machinery and equipment	10,997	6,646	8,234	9,532	7,426	7,776	9,587	10,170	10,730
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	47	9,667	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets	-	-	1,045	-	-	-	-	-	-
<b>Total economic classification</b>	<b>165,672</b>	<b>219,902</b>	<b>219,893</b>	<b>247,603</b>	<b>280,450</b>	<b>280,385</b>	<b>272,921</b>	<b>285,992</b>	<b>287,421</b>
Less: Unauthorised expenditure	-	-	-	-	27,189	27,189	-	-	-
<b>Baseline Available for Spending</b>	<b>165,672</b>	<b>219,902</b>	<b>219,893</b>	<b>247,603</b>	<b>253,261</b>	<b>253,196</b>	<b>272,921</b>	<b>285,992</b>	<b>287,421</b>

Included in goods and services under programme 1: *Administration* is the amount of R 0.600 million which was from the *Tourism, Hospitality, Sport and Training Authority* (THETA), received and utilised in the 2010/11 financial year.

## 6.2. Programme 2: Economic Development

### Summary of payments and estimates: Programme 2: Economic Development

Table 6.6 (a): Summary of payments and estimates: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Subprogramme</b>									
Integrated Economic Development Services	137,322	127,232	129,515	182,018	185,956	185,956	179,377	202,493	213,758
Trade and Industry Development	-	74,799	51,476	54,342	53,654	53,654	47,196	57,933	61,120
Business Regulation and Governance	-	53,952	56,981	75,148	80,586	80,750	86,550	74,703	78,812
Economic Planning	10,087	12,949	7,556	106,494	10,450	10,450	99,599	16,100	16,985
<b>Total payments and estimates</b>	<b>147,409</b>	<b>268,932</b>	<b>245,528</b>	<b>418,002</b>	<b>330,646</b>	<b>330,810</b>	<b>412,722</b>	<b>351,229</b>	<b>370,675</b>
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Baseline Available for Spending</b>	<b>147,409</b>	<b>268,932</b>	<b>245,528</b>	<b>418,002</b>	<b>330,646</b>	<b>330,810</b>	<b>412,722</b>	<b>351,229</b>	<b>370,675</b>

Table 6.6 (b): Summary of payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>18,885</b>	<b>59,758</b>	<b>62,328</b>	<b>167,853</b>	<b>80,446</b>	<b>83,849</b>	<b>173,753</b>	<b>93,465</b>	<b>98,607</b>
Compensation of employees	10,013	39,485	46,484	44,210	48,867	48,867	51,917	55,500	58,553
Goods and services	8,872	20,273	15,844	123,643	31,579	34,982	121,836	37,965	40,054
Interest and rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>125,423</b>	<b>208,679</b>	<b>183,153</b>	<b>246,746</b>	<b>246,797</b>	<b>246,961</b>	<b>238,969</b>	<b>257,764</b>	<b>272,068</b>
Provinces and municipalities	-	25,526	-	-	-	-	-	-	-
Departmental agencies and accounts	70,000	118,153	118,153	173,746	173,746	173,746	165,969	180,764	190,833
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	55,423	65,000	65,000	73,000	73,000	73,000	73,000	77,000	81,235
Households	-	-	-	-	51	215	-	-	-
<b>Payments for capital assets</b>	<b>3,101</b>	<b>495</b>	<b>47</b>	<b>3,403</b>	<b>3,403</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	3,101	495	-	3,403	3,403	-	-	-	-
Machinery and equipment	-	-	47	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>147,409</b>	<b>268,932</b>	<b>245,528</b>	<b>418,002</b>	<b>330,646</b>	<b>330,810</b>	<b>412,722</b>	<b>351,229</b>	<b>370,675</b>
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Baseline Available for Spending</b>	<b>147,409</b>	<b>268,932</b>	<b>245,528</b>	<b>418,002</b>	<b>330,646</b>	<b>330,810</b>	<b>412,722</b>	<b>351,229</b>	<b>370,675</b>

The goods and services in the table above include the budget for the purchase of building materials for the construction of market stalls. Initially these were budgeted under capital as indicated above. The department has planned to implement all-day market stalls in the Mopani district during the 2011/12 financial year. The Budget allocation (included under goods and services) for the 2011 MTEF amounts to: R3.6 million, R3.8 million and R4.0 million in the 2011/12, 2012/13 and 2013/14 financial years respectively.

## Service delivery measures

### 7.2 Service Delivery Measures

Programme/Subprogramme/Performance measures	Estimated Annual Targets		
	2011/2012	2012/2013	2013/2014
ADMINISTRATION			
Sub-program - Corporate Services			
Number of government and subsidised vehicles available	445	445	445
Number of square meters of the required office accommodation available	25 440 m <sup>2</sup>	26 440 m <sup>2</sup>	27 440 m <sup>2</sup>
Number of labour saving services available	704	704	704
Number of publications produced	12	12	12
Number of events hosted/supported	10	10	10
Number of intranet updates completed	36	48	48
Sub-program - Financial Management			
Number of implementation awareness sessions	28	28	28
Conduct 1 x Strategic risk assessment	1	1	1

### 6.3. Programme 3: Environmental Affairs

#### Summary of payments and estimates: Programme 3: Environmental Affairs

Table 6.7 (a): Summary of payments and estimates: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Subprogramme									
Trade and Investment	57,749								
Sector Development	2,428								
Industry Development	8,686								
Environmental Trade and Protection		54,680	53,004	50,010	74,131	74,131	58,535	57,634	60,804
Biodiversity and Natural Resources Management		72,734	73,569	88,315	90,907	91,177	105,435	112,556	120,562
<b>Total payments and estimates</b>	<b>68,863</b>	<b>127,414</b>	<b>126,573</b>	<b>138,325</b>	<b>165,038</b>	<b>165,308</b>	<b>163,970</b>	<b>170,190</b>	<b>181,366</b>
Less: Unauthorised expenditure	-	-	-	-	25,415	25,415	-	-	-
<b>Baseline Available for Spending</b>	<b>68,863</b>	<b>127,414</b>	<b>126,573</b>	<b>138,325</b>	<b>139,623</b>	<b>139,893</b>	<b>163,970</b>	<b>170,190</b>	<b>181,366</b>

An amount of R25.4 million has been allocated in the 2010/2011 financial year to compensation of employees to finance unauthorised expenditure incurred during the period from 1999/2000 financial year to 2005/2006 financial year.

## Service delivery measures

### 7.2 Service Delivery Measures

Programme/Subprogramme/Performance measures	Estimated Annual Targets		
	2011/2012	2012/2013	2013/2014
<b>ENVIRONMENTAL AFFAIRS</b>			
Number of enforcement actions undertaken for non compliance with legislation on Air Quality Management	12	12	14
Number of enforcement actions undertaken for non compliance with legislation on Waste Management	12	12	15
Number of enforcement actions undertaken for non compliance with legislation on Noise Pollution	0	1	1
Number of enforcement actions undertaken for non compliance with legislation on Impact Management	30	30	35
Number of enforcement actions undertaken for non compliance with legislation on Biodiversity/Conservation management legislation	420	430	450
Number of known unauthorised development acted on with enforcement action	30	40	40
Number of air quality management & pollution prevention investigations and audit	240	240	240
Number of licensed landfill sites monitored for compliance	30	30	30
How many biodiversity permits of all types were issued	17,200	17,400	17,500
% of planned ICT infrastructure requests serviced	1	1	1
Number of Environmental Impact Assessment (EIA) applications received	300	300	280
Number EIA applications finalised within legislated time frames	200	200	180
Number of environmental authorisations issued	210	210	190
Number of total EIA applications finalised	210	210	190
Number of Environmental Management Frameworks (EMFs) or similar documents developed per province	1	1	1
Number of appeals received	10	10	8
Number of appeals finalised	7	7	5

## 6.4. Programme 4: Tourism

### Summary of payments and estimates: Programme 4: Tourism

Table 6.8 (a): Summary of payments and estimates: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Economic Development	-	-	-	-	-	-	-	-	-
Tourism & Community Environment Development	45,448	81,909	88,257	93,713	95,401	96,090	108,330	102,213	107,834
<b>Total payments and estimates</b>	<b>45,448</b>	<b>81,909</b>	<b>88,257</b>	<b>93,713</b>	<b>95,401</b>	<b>96,090</b>	<b>108,330</b>	<b>102,213</b>	<b>107,834</b>
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Baseline Available for Spending</b>	<b>45,448</b>	<b>81,909</b>	<b>88,257</b>	<b>93,713</b>	<b>95,401</b>	<b>96,090</b>	<b>108,330</b>	<b>102,213</b>	<b>107,834</b>



## Service delivery measures

### 7.2 Service Delivery Measures

Programme/Subprogramme/Performance measures	Estimated Annual Targets		
	2011/2012	2012/2013	2013/2014
<b>TOURISM</b>			
Number of International and Domestic tourist arrivals	Domestic : 4.7 mil International : 805 040	Domestic : 4.8 mil International : 816 818	Domestic : 4.9 mil International : 839 740
Number of municipalities capacitated on the implementation of the environment IDP toolkit	8 municipalities	10 municipalities	12 municipalities
Number of municipalities participating in the Green Municipality competition	25 municipalities	25 municipalities	25 municipalities
Number of schools participating in environment awareness & competition	400 schools	410 schools	420 schools
Number of biosphere reserves management plans	1	1	1
Number of clean up campaigns conducted	5	5	5

## 6.5. Programme 5: Environment and Tourism

### Summary of payments and estimates: Programme 5: Environment and Tourism

Table 6.9 (a): Summary of payments and estimates: Programme 5: Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
Environment Trade & Tourism	43,063			-	-	-	-	-	-
Biodiversity & Natural Resource Management	67,434			-	-	-	-	-	-
Tourism & CED	77,659			-	-	-	-	-	-
Environmental Management	-			-	-	-	-	-	-
<b>Total payments and estimates</b>	<b>188,156</b>	-	-	-	-	-	-	-	-
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Baseline Available for Spending</b>	<b>188,156</b>	-	-	-	-	-	-	-	-

Table 6.8 (b): Summary of payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
<b>Current payments</b>	<b>24,698</b>	<b>21,889</b>	<b>27,257</b>	<b>26,713</b>	<b>25,781</b>	<b>26,470</b>	<b>27,430</b>	<b>29,313</b>	<b>30,924</b>
Compensation of employees	20,823	14,951	17,917	20,219	19,372	20,061	20,651	22,076	23,290
Goods and services	3,875	6,938	9,340	6,494	6,409	6,409	6,779	7,237	7,634
Interest and rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to:</b>	<b>20,750</b>	<b>60,020</b>	<b>61,000</b>	<b>67,000</b>	<b>69,620</b>	<b>69,620</b>	<b>80,900</b>	<b>72,900</b>	<b>76,910</b>
Provinces and municipalities	-	-	-	-	600	600	900	900	950
Departmental agencies and accounts	20,750	60,000	61,000	67,000	68,820	68,820	80,000	72,000	75,960
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises	-	-	-	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	20	-	-	200	200	-	-	-
<b>Payments for capital assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	-	-	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>45,448</b>	<b>81,909</b>	<b>88,257</b>	<b>93,713</b>	<b>95,401</b>	<b>96,090</b>	<b>108,330</b>	<b>102,213</b>	<b>107,834</b>
Less: Unauthorised expenditure	-	-	-	-	-	-	-	-	-
<b>Baseline Available for Spending</b>	<b>45,448</b>	<b>81,909</b>	<b>88,257</b>	<b>93,713</b>	<b>95,401</b>	<b>96,090</b>	<b>108,330</b>	<b>102,213</b>	<b>107,834</b>

## 7. Other programme information

### 7.1. Personnel numbers and costs

#### Personnel numbers and costs<sup>1</sup>: Economic Development, Environment and Tourism

Table 6.10(a): Personnel numbers and costs<sup>1</sup>: Economic Development, Environment and Tourism

Personnel numbers	As at 31 March 2007	As at 31 March 2008	As at 31 March 2009	As at 31 March 2010	As at 31 March 2011	As at 31 March 2012	As at 31 March 2013
Programme 1: Administration <sup>1</sup>	434	592	615	508	545	648	648
Programme 2: Economic Development	237	149	155	123	159	159	159
Programme 3: Environmental Affairs	18	754	776	1,026	1,248	1,413	1,413
Programme 4: Tourism	-	58	67	83	119	119	119
Programme 5: Environment and Tourism	1,050	-	-	-	-	-	-
<b>Total personnel numbers: (name of department)</b>	<b>1,739</b>	<b>1,553</b>	<b>1,613</b>	<b>1,740</b>	<b>2,071</b>	<b>2,339</b>	<b>2,339</b>
Total personnel cost (R thousand)	217,714	272,155	285,709	314,686	356,469	375,662	384,081
Unit cost (R thousand)	125	175	177	181	172	161	164

#### Summary of departmental human resources and finance components: personnel numbers and costs

Table 6.10(b): Summary of departmental personnel numbers and costs

	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Total for department</b>									
Personnel numbers(head count)	1,739	1,553	1,613	1,740	1,740	1,740	2,071	2,339	2,339
Personnel costs(R'000)	217,714	273,805	285,709	314,686	374,909	374,909	356,469	375,662	384,081
<b>Human resources component</b>									
Personnel numbers	50	186	186	186	186	186	186	186	186
Personnel costs	11,056	16,135	15,498	19,431	16,110	16,110	20,713	22,143	23,361
Head count as % of total for department	3	12	12	11	11	11	9	8	8
Personnel cost % of total for department	5	6	5	6	4	4	6	6	6
<b>Finance component</b>									
Personnel numbers (head count)	146	146	146	154	154	154	154	154	154
Personnel cost (R'000)	23,883	28,015	31,523	38,341	31,181	31,181	33,377	35,680	37,643
Head count as % of total for department	8	9	9	9	9	9	7	7	7
Personnel cost as % of total for department	11	10	11	12	8	8	9	9	10
<b>Full time workers</b>									
Personnel numbers (head count)	1,638	1,443	1,493	1,620	1,620	1,620	1,951	2,219	2,219
Personnel cost (R'000)	216,214	272,305	284,109	312,186	372,409	372,409	353,469	372,162	380,481
Head count as % of total for departments	94.2%	92.9%	92.6%	93.1%	93.1%	93.1%	94.2%	94.9%	94.9%
Personnel cost as % of total for department	99.3%	99.5%	99.4%	99.2%	99.3%	99.3%	99.2%	99.1%	99.1%
<b>Part-time workers</b>									
Personnel numbers (head count)									
Personnel numbers (R'000)									
Head count as % of total for departments									
Personnel cost as % of total for departments									
<b>Contract workers</b>									
Personnel numbers (head count)	101	110	120	120	120	120	120	120	120
Personnel cost (R'000)	1,500	1,500	1,600	2,500	2,500	2,500	3,000	3,500	3,600
Head count as % of total for departments	5.8%	7.1%	7.4%	6.9%	6.9%	6.9%	5.8%	5.1%	5.1%
Personnel count as % of total for departments	0.7%	0.5%	0.6%	0.8%	0.7%	0.7%	0.8%	0.9%	0.9%

## 7.2. Training

### Expenditure on training: Economic Development, Environment and Tourism

#### 7.2.1. Payment for training

Table 6.11(a): Expenditure on training: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Programme 1: Administration <sup>1</sup>	3,522	4,307	8,655	9,525	9,525	9,525	10,471	11,523	11,523
of which									
Subsistence and travel	399	448	595	655	655	655	721	793	793
Payments on tuition	3,123	3,859	8,060	8,870	8,870	8,870	9,750	10,730	10,730
<b>Total expenditure on training</b>	<b>3,522</b>	<b>4,307</b>	<b>8,655</b>	<b>9,525</b>	<b>9,525</b>	<b>9,525</b>	<b>10,471</b>	<b>11,523</b>	<b>11,523</b>

#### 7.2.2. Information on training

Table 6.11(b): Information on training: Economic Development, Environment and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Number of staff	1,739	1,553	1,613	1,740	1,740	1,740	2,071	2,339	2,339
Number of personnel trained	861	679	1,399	1,263	1,263	1,263	1,195	1,240	1,250
of which									
Male	567	400	800	513	513	513	495	540	550
Female	294	279	540	750	750	750	700	700	700
Number of training opportunities	676	823	1,399	1,263	1,263	1,263	1,195	1,195	1,250
of which									
Tertiary	32	296	413	764	764	764	750	750	750
Workshops	44	108	167	120	120	120	53	120	130
Seminars	5	6	52	25	25	25	12	10	30
Other	595	413	767	354	354	354	380	315	340
Number of bursaries offered	160	169	100	185	185	185	114	125	150
Number of interns appointed	134	146	148	158	158	158	176	193	212
Number of learnerships appointed		75	100	100	100	100	110	121	133

### 7.2.3. Reconciliation of structural changes

Table 6.15 : Reconciliation of structural changes : Economic Development, Environment and Tourism

Programmes for 2010/11			Programmes for 2011/12		
	Programme	2010/11 Equivalent Sub-programme		Programme	2011/2012 Sub-programme
Programme 1 : Administration	1	Office of the MEC Office of the HOD Financial Management Corporate Services		1	Office of the MEC Office of the HOD Financial Management Corporate Services
Programme 2 : Economic Development	2	Integrated Economic Development Services Trade and Industry Development Business Regulation & Governance Economic Planning	Programme 2 : Economic Development	2	Integrated Economic Development Services Trade and Sector Development Business Regulation & Governance Economic Planning
Programme 3 : Environmental Affairs	3	Environmental Trade and Protection Bio-Diversity and Natural Resource Management	Programme 3 : Environmental Affairs	3	Environmental Trade and Protection Bio-Diversity and Natural Resource Management
Programme 4 : Tourism	4	Tourism Community Environment Development	Programme 4 : Tourism	4	Tourism Community Environment Development

## Annexure to vote 06

Table 6.12: Specification of receipts: Economic Development, Environmental Affairs and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11	2010/11	2010/11	2011/12	2012/13	2013/14
<b>Tax receipts</b>	<b>24,230</b>	<b>27,014</b>	<b>29,497</b>	<b>32,294</b>	<b>32,294</b>	<b>32,294</b>	<b>32,997</b>	<b>35,202</b>	<b>37,540</b>
Casino taxes	16,323	17,947	19,787	20,930	20,930	20,930	22,442	23,657	24,926
Motor vehicle licences	-	-	-	-	-	-	-	-	-
Horse racing taxes	5,607	6,667	7,100	8,660	8,660	8,660	7,705	8,467	9,290
Liquor Licences	2,300	2,400	2,610	2,704	2,704	2,704	2,850	3,078	3,324
<b>Non-tax receipts</b>	<b>4,461</b>	<b>13,509</b>	<b>8,405</b>	<b>8,435</b>	<b>8,435</b>	<b>8,435</b>	<b>5,721</b>	<b>6,076</b>	<b>6,497</b>
Sale of goods and services other than capital assets	4,400	11,633	6,450	6,268	6,268	6,268	4,650	4,975	5,316
Sales of goods and services produced by department	4,400	11,633	6,450	6,268	6,268	6,268	4,650	4,975	5,316
Sales by market establishments							136	146	156
Administrative fees	3,688	10,785	5,004	5,382	5,380	5,380	3,914	4,188	4,480
Other sales	712	848	1,446	886	888	888	600	641	680
Of which									
Commission on insurance	277	285	312	336	336	336	324	354	374
Game				260	70	70	88	94	101
Tender Documents	225	200	52	56	56	56	51	57	60
Parking Fees			-	127	127	127	133	140	147
Sales of scrap, waste, arms and other used current goods (excluding capital assets)				-	-	-	-	-	-
Fines, penalties and forfeits	60	1,875	1,954	2,166	2,166	2,166	1,070	1,100	1,180
Interest, dividends and rent on land	1	1	1	1	1	1	1	1	1
Interest	1	1	1	1	1	1	1	1	1
Dividends									
Rent on land									
<b>Transfers received from:</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Other governmental units									
Universities and technikons		-							
Foreign governments									
International organisations									
Public corporations and private enterprises									
Households and non-profit institutions									
<b>Sales of capital assets</b>	<b>36</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Land and subsoil assets									
Other capital assets	36	-		-	-	-	-	-	-
<b>Financial transactions</b>	<b>1,573</b>	<b>792</b>	<b>625</b>	<b>934</b>	<b>934</b>	<b>934</b>	<b>681</b>	<b>729</b>	<b>780</b>
<b>Total departmental receipts</b>	<b>30,300</b>	<b>41,315</b>	<b>38,528</b>	<b>41,663</b>	<b>41,663</b>	<b>41,663</b>	<b>39,399</b>	<b>42,007</b>	<b>44,817</b>

Table 6.13(a): Payments and estimates by economic classification: Economic Development, Environmental Affairs and Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>338,529</b>	<b>407,250</b>	<b>424,512</b>	<b>563,015</b>	<b>536,747</b>	<b>540,451</b>	<b>621,091</b>	<b>560,364</b>	<b>578,700</b>
Compensation of employees	217,714	272,155	285,709	314,686	374,220	374,909	356,469	375,662	384,081
Salaries and wages	191,206	239,508	250,085	284,079	341,754	337,773	314,134	330,406	336,335
Social contributions	26,508	32,647	35,624	30,607	32,466	37,136	42,335	45,256	47,746
Goods and services	120,815	135,095	138,803	248,329	162,527	165,542	264,622	184,702	194,619
of which									
Telephone Services									
Stationery									
Hire : Labour Saving Devices									
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-	-	-
<b>Transfers and subsidies to<sup>1</sup>:</b>	<b>260,310</b>	<b>269,860</b>	<b>246,165</b>	<b>320,443</b>	<b>323,416</b>	<b>323,710</b>	<b>326,527</b>	<b>337,722</b>	<b>356,423</b>
Provinces and municipalities	21,588	25,785	-	-	600	600	900	900	950
Provinces <sup>2</sup>	-	259	-	-	-	-	-	-	-
Provincial Revenue Funds	-	-	-	-	-	-	-	-	-
Provincial agencies and funds	-	259	-	-	-	-	-	-	-
Municipalities <sup>3</sup>	21,588	25,526	-	-	600	600	900	900	950
Municipalities	21,588	25,526	-	-	600	600	900	900	950
Municipal agencies and funds	-	-	-	-	-	-	-	-	-
Departmental agencies and accounts	180,650	178,153	179,153	240,746	242,566	242,566	245,969	252,764	266,793
Social security funds	-	-	-	-	-	-	-	-	-
Provide list of entities receiving transfers <sup>4</sup>	180,650	178,153	179,153	240,746	242,566	242,566	245,969	252,764	266,793
Universities and technikons	-	-	-	-	-	-	-	-	-
Public corporations and private enterprises <sup>5</sup>	-	87	116	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	87	116	-	-	-	-	-	-
Subsidies on production	-	-	-	-	-	-	-	-	-
Other transfers	-	87	116	-	-	-	-	-	-
Foreign governments and international organisations	-	-	-	-	-	-	-	-	-
Non-profit institutions	56,809	65,000	65,000	73,000	73,000	73,000	73,000	77,000	81,235
Households	1,263	835	1,896	6,697	7,250	7,544	6,658	7,058	7,445
Social benefits	54	260	1,368	15	592	657	20	22	22
Other transfers to households	1,209	575	528	6,682	6,658	6,887	6,638	7,036	7,423
<b>Payments for capital assets</b>	<b>16,709</b>	<b>21,047</b>	<b>8,529</b>	<b>14,185</b>	<b>11,372</b>	<b>8,432</b>	<b>10,325</b>	<b>11,538</b>	<b>12,173</b>
Buildings and other fixed structures	3,501	2,152	-	3,403	3,403	-	-	-	-
Buildings	3,501	2,152	-	3,403	3,403	-	-	-	-
Other fixed structures	-	-	-	-	-	-	-	-	-
Machinery and equipment	13,161	9,228	8,529	10,782	7,969	8,432	10,325	11,538	12,173
Transport equipment	2,496	1,406	875	1,033	1,033	1,033	1,039	1,101	1,161
Other machinery and equipment	10,665	7,822	7,654	9,749	6,936	7,399	9,286	10,437	11,012
Heritage assets	-	-	-	-	-	-	-	-	-
Specialised military assets	-	-	-	-	-	-	-	-	-
Biological assets	-	-	-	-	-	-	-	-	-
Software and other intangible assets	47	9,667	-	-	-	-	-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>1,045</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification: Programme (number and name)</b>	<b>615,548</b>	<b>698,157</b>	<b>680,251</b>	<b>897,643</b>	<b>871,535</b>	<b>872,593</b>	<b>957,943</b>	<b>909,624</b>	<b>947,296</b>
Less: Unauthorised expenditure	-	-	-	-	27,189	27,189	-	-	-
<b>Baseline available for spending</b>	<b>615,548</b>	<b>698,157</b>	<b>680,251</b>	<b>897,643</b>	<b>844,346</b>	<b>845,404</b>	<b>957,943</b>	<b>909,624</b>	<b>947,296</b>

Table 6.13(b): Payments and estimates by economic classification: Programme 1 Administration

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
<b>Current payments</b>	<b>154,574</b>	<b>201,550</b>	<b>209,130</b>	<b>232,410</b>	<b>266,645</b>	<b>266,165</b>	<b>257,744</b>	<b>269,896</b>	<b>270,440</b>
Compensation of employees	78,986	114,360	114,591	136,129	162,031	162,031	147,047	154,997	149,463
Salaries and wages	68,637	99,864	99,735	122,910	150,684	146,014	128,635	135,315	128,698
Social contributions	10,349	14,496	14,856	13,219	11,347	16,017	18,412	19,682	20,765
Goods and services	75,588	87,190	94,539	96,281	104,614	104,134	110,697	114,899	120,977
of which									
Advertising	3,846	3,933	2,776	2,093	1,841	1,711	2,001	2,131	2,248
Catering - Department activities	683	413	575	1,585	980	980	1,443	1,604	1,692
Cons/Prof:Business&Advisory Serv	1,927	1,210	30	940	512	432	988	934	985
Travel & Subsistence	7,448	13,159	10,520	16,823	10,296	10,296	16,533	17,623	18,589
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
<b>Transfers and subsidies to<sup>1</sup>:</b>	<b>54</b>	<b>531</b>	<b>1,484</b>	<b>5,661</b>	<b>6,379</b>	<b>6,444</b>	<b>5,590</b>	<b>5,926</b>	<b>6,251</b>
Provinces and municipalities	-	184	-	-	-	-	-	-	-
Provinces <sup>2</sup>	-	184	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds		184							
Municipalities <sup>3</sup>	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds									
Departmental agencies and accounts	-	-	-	-	-	-	-	-	-
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>									
Universities and technikons									
Public corporations and private enterprises <sup>5</sup>	-	87	116	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	87	116	-	-	-	-	-	-
Subsidies on production									
Other transfers		87	116						
Foreign governments and international organisations									
Non-profit institutions									
Households	54	260	1,368	5,661	6,379	6,444	5,590	5,926	6,251
Social benefits	54	260	1,368	15	592	657	20	22	22
Other transfers to households				5,646	5,787	5,787	5,570	5,904	6,229
<b>Payments for capital assets</b>	<b>11,044</b>	<b>17,821</b>	<b>8,234</b>	<b>9,532</b>	<b>7,426</b>	<b>7,776</b>	<b>9,587</b>	<b>10,170</b>	<b>10,730</b>
Buildings and other fixed structures	-	1,508	-	-	-	-	-	-	-
Buildings		1,508							
Other fixed structures									
Machinery and equipment	10,997	6,646	8,234	9,532	7,426	7,776	9,587	10,170	10,730
Transport equipment	2,496	1,406	875	1,033	1,033	1,033	1,039	1,101	1,161
Other machinery and equipment	8,501	5,240	7,359	8,499	6,393	6,743	8,548	9,069	9,569
Heritage assets									
Specialised military assets									
Biological assets									
Software and other intangible assets	47	9,667							
Land and subsoil assets									
<b>Payments for financial assets</b>			<b>1,045</b>						
<b>Total economic classification</b>	<b>165,672</b>	<b>219,902</b>	<b>219,893</b>	<b>247,603</b>	<b>280,450</b>	<b>280,385</b>	<b>272,921</b>	<b>285,992</b>	<b>287,421</b>
<b>Less: Unauthorised expenditure</b>					<b>27,189</b>	<b>27,189</b>			
<b>Baseline available for spending</b>	<b>165,672</b>	<b>219,902</b>	<b>219,893</b>	<b>247,603</b>	<b>253,261</b>	<b>253,196</b>	<b>272,921</b>	<b>285,992</b>	<b>287,421</b>

Table 6.13(c): Payments and estimates by economic classification: Programme 2: Economic Development

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
<b>Current payments</b>	<b>18,885</b>	<b>59,758</b>	<b>62,328</b>	<b>167,853</b>	<b>80,446</b>	<b>83,849</b>	<b>173,753</b>	<b>93,465</b>	<b>98,607</b>
Compensation of employees	10,013	39,485	46,484	44,210	48,867	48,867	51,917	55,500	58,553
Salaries and wages	8,826	35,928	41,983	40,544	44,080	44,080	47,350	50,617	53,401
Social contributions	1,187	3,557	4,501	3,666	4,787	4,787	4,567	4,883	5,152
Goods and services	8,872	20,273	15,844	123,643	31,579	34,982	121,836	37,965	40,054
of which									
Advertising		607	1,654	1,251	1,199	1,199	1,755	1,375	1,450
Catering :Department activities	177	902	804	1,921	1,303	1,303	1,609	2,269	2,394
Cons/Prof/Business&Advisory Serv	7,222	8,261	2,078	107,069	13,956	13,956	102,707	15,866	16,739
Travel & Subsistence	1,157	7,211	7,968	10,314	9,306	9,306	11,070	11,485	12,116
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
<b>Transfers and subsidies to<sup>1</sup>:</b>	<b>125,423</b>	<b>208,679</b>	<b>183,153</b>	<b>246,746</b>	<b>246,797</b>	<b>246,961</b>	<b>238,969</b>	<b>257,764</b>	<b>272,068</b>
Provinces and municipalities	-	25,526	-	-	-	-	-	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities <sup>3</sup>	-	25,526	-	-	-	-	-	-	-
Municipalities		25,526							
Municipal agencies and funds									
Departmental agencies and accounts	70,000	118,153	118,153	173,746	173,746	173,746	165,969	180,764	190,833
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>	70,000	118,153	118,153	173,746	173,746	173,746	165,969	180,764	190,833
Universities and technikons									
Public corporations and private enterprises <sup>5</sup>	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions	55,423	65,000	65,000	73,000	73,000	73,000	73,000	77,000	81,235
Households	-	-	-	-	51	215	-	-	-
Social benefits									
Other transfers to households					51	215			
<b>Payments for capital assets</b>	<b>3,101</b>	<b>495</b>	<b>47</b>	<b>3,403</b>	<b>3,403</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	3,101	495	-	3,403	3,403	-	-	-	-
Buildings	3,101	495		3,403	3,403				
Other fixed structures									
Machinery and equipment	-	-	47	-	-	-	-	-	-
Transport equipment									
Other machinery and equipment			47						
Heritage assets									
Specialised military assets									
Biological assets									
Software and other intangible assets							-	-	-
Land and subsoil assets	-	-	-	-	-	-	-	-	-
<b>Payments for financial assets</b>									
<b>Total economic classification: Programme (number and name)</b>	<b>147,409</b>	<b>268,932</b>	<b>245,528</b>	<b>418,002</b>	<b>330,646</b>	<b>330,810</b>	<b>412,722</b>	<b>351,229</b>	<b>370,675</b>
Less: Unauthorised expenditure									
<b>Baseline available for spending</b>	<b>147,409</b>	<b>268,932</b>	<b>245,528</b>	<b>418,002</b>	<b>330,646</b>	<b>330,810</b>	<b>412,722</b>	<b>351,229</b>	<b>370,675</b>



Table 6.13(d): Payments and estimates by economic classification: Programme 3: Environmental Affairs

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>	<b>12,991</b>	<b>124,053</b>	<b>125,797</b>	<b>136,039</b>	<b>163,875</b>	<b>163,967</b>	<b>162,164</b>	<b>167,690</b>	<b>178,729</b>
Compensation of employees	6,563	103,359	106,717	114,128	143,950	143,950	136,854	143,089	152,775
Salaries and wages	5,815	90,496	92,649	102,010	129,555	129,555	119,818	124,878	133,562
Social contributions	748	12,863	14,068	12,118	14,395	14,395	17,036	18,211	19,213
Goods and services	6,428	20,694	19,080	21,911	19,925	20,017	25,310	24,601	25,954
of which									
Advertising	645	95	-	288	39	39	306	324	342
Catering :Department activities	68	105	78	249	194	286	80	85	90
Cons/Prof:Business&Advisory Serv	3,354	6,715	6,131	6,547	5,593	5,593	7,470	7,515	7,928
Travel & Subsistence	1,907	9,466	9,485	9,900	9,038	9,038	9,150	10,374	10,944
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
<b>Transfers and subsidies to<sup>1</sup>:</b>	<b>55,872</b>	<b>630</b>	<b>528</b>	<b>1,036</b>	<b>620</b>	<b>685</b>	<b>1,068</b>	<b>1,132</b>	<b>1,194</b>
Provinces and municipalities	21,588	75	-	-	-	-	-	-	-
Provinces <sup>2</sup>	-	75	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds		75	-	-	-	-	-	-	-
Municipalities <sup>3</sup>	21,588	-	-	-	-	-	-	-	-
Municipalities	21,588	-	-	-	-	-	-	-	-
Municipal agencies and funds									
Departmental agencies and accounts	34,000	-	-	-	-	-	-	-	-
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>	34,000	-	-	-	-	-	-	-	-
Universities and technikons									
Public corporations and private enterprises <sup>5</sup>	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions									
Households	284	555	528	1,036	620	685	1,068	1,132	1,194
Social benefits									
Other transfers to households	284	555	528	1,036	620	685	1,068	1,132	1,194
<b>Payments for capital assets</b>	<b>-</b>	<b>2,731</b>	<b>248</b>	<b>1,250</b>	<b>543</b>	<b>656</b>	<b>738</b>	<b>1,368</b>	<b>1,443</b>
Buildings and other fixed structures	-	149	-	-	-	-	-	-	-
Buildings		149	-						
Other fixed structures									
Machinery and equipment	-	2,582	248	1,250	543	656	738	1,368	1,443
Transport equipment									
Other machinery and equipment		2,582	248	1,250	543	656	738	1,368	1,443
Heritage assets									
Specialised military assets									
Biological assets									
Software and other intangible assets									
Land and subsoil assets									
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>68,863</b>	<b>127,414</b>	<b>126,573</b>	<b>138,325</b>	<b>165,038</b>	<b>165,308</b>	<b>163,970</b>	<b>170,190</b>	<b>181,366</b>
Less: Unauthorised expenditure					25,415	25,415			
<b>Baseline available for spending</b>	<b>68,863</b>	<b>127,414</b>	<b>126,573</b>	<b>138,325</b>	<b>139,623</b>	<b>139,893</b>	<b>163,970</b>	<b>170,190</b>	<b>181,366</b>

Table 6.13(e): Payments and estimates by economic classification: Programme 4: Tourism

R thousand	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10				2011/12	2012/13	2013/14
<b>Current payments</b>	<b>24,698</b>	<b>21,889</b>	<b>27,257</b>	<b>26,713</b>	<b>25,781</b>	<b>26,470</b>	<b>27,430</b>	<b>29,313</b>	<b>30,924</b>
Compensation of employees	20,823	14,951	17,917	20,219	19,372	20,061	20,651	22,076	23,290
Salaries and wages	19,250	13,220	15,718	18,615	17,435	18,124	18,331	19,596	20,674
Social contributions	1,573	1,731	2,199	1,604	1,937	1,937	2,320	2,480	2,616
Goods and services	3,875	6,938	9,340	6,494	6,409	6,409	6,779	7,237	7,634
of which									
GG Transport Running Costs	254	799	1,414	478	478	678	380	392	413
Fuel Allowance	288	571	621	722	722	715	650	809	853
Telephone Services	357	921	27	1,400	494	494	1,071	1,135	1,197
Capital Remuneration Allowance	2,579	3,081	4,290	2,843	2,742	2,742	3,398	3,576	3,773
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
<b>Transfers and subsidies to<sup>1</sup>:</b>	<b>20,750</b>	<b>60,020</b>	<b>61,000</b>	<b>67,000</b>	<b>69,620</b>	<b>69,620</b>	<b>80,900</b>	<b>72,900</b>	<b>76,910</b>
Provinces and municipalities	-	-	-	-	600	600	900	900	950
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities <sup>3</sup>	-	-	-	-	600	600	900	900	950
Municipalities	-	-	-	-	600	600	900	900	950
Municipal agencies and funds									
Departmental agencies and accounts	20,750	60,000	61,000	67,000	68,820	68,820	80,000	72,000	75,960
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>	20,750	60,000	61,000	67,000	68,820	68,820	80,000	72,000	75,960
Universities and technikons									
Public corporations and private enterprises <sup>5</sup>	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions	-	-	-	-	-	-	-	-	-
Households	-	20	-	-	200	200			
Social benefits		-	-	-	-	-	-		
Other transfers to households		20			200	200			
<b>Payments for capital assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Buildings and other fixed structures	-	-	-	-	-	-	-	-	-
Buildings									
Other fixed structures									
Machinery and equipment	-	-	-	-	-	-	-	-	-
Transport equipment									
Other machinery and equipment	-	-	-	-	-	-	-	-	-
Heritage assets									
Specialised military assets									
Biological assets									
Software and other intangible assets							-	-	
Land and subsoil assets		-	-	-	-	-		-	
<b>Payments for financial assets</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total economic classification</b>	<b>45,448</b>	<b>81,909</b>	<b>88,257</b>	<b>93,713</b>	<b>95,401</b>	<b>96,090</b>	<b>108,330</b>	<b>102,213</b>	<b>107,834</b>
Less: Unauthorised expenditure									
<b>Baseline available for spending</b>	<b>45,448</b>	<b>81,909</b>	<b>88,257</b>	<b>93,713</b>	<b>95,401</b>	<b>96,090</b>	<b>108,330</b>	<b>102,213</b>	<b>107,834</b>

Table 6.13(f): Payments and estimates by economic classification: Programme 5: Environment &amp; Tourism

Table 6.15(1): Payments and estimates by economic classification: Programme 3: Environment & Tourism									
	Outcome			Main appropriation	Adjusted appropriation	Revised estimate	Medium-term estimates		
R thousand	2007/08	2008/09	2009/10		2010/11		2011/12	2012/13	2013/14
Current payments	127,381	-	-	-	-	-	-	-	-
Compensation of employees	101,329	-	-	-	-	-	-	-	-
Salaries and wages	88,678	-	-	-	-	-	-	-	-
Social contributions	12,651	-	-	-	-	-	-	-	-
Goods and services	26,052	-	-	-	-	-	-	-	-
of which									
GG Transport Running Costs	2,500	-	-	-	-	-	-	-	-
Fuel Allowance	3,000	-	-	-	-	-	-	-	-
Telephone Services	2,000	-	-	-	-	-	-	-	-
Capital Remuneration Allowance	21,158	-	-	-	-	-	-	-	-
Interest and rent on land	-	-	-	-	-	-	-	-	-
Interest									
Rent on land									
Transfers and subsidies to <sup>1</sup> :	58,211	-	-	-	-	-	-	-	-
Provinces and municipalities	-	-	-	-	-	-	-	-	-
Provinces <sup>2</sup>	-	-	-	-	-	-	-	-	-
Provincial Revenue Funds									
Provincial agencies and funds									
Municipalities <sup>3</sup>	-	-	-	-	-	-	-	-	-
Municipalities	-	-	-	-	-	-	-	-	-
Municipal agencies and funds									
Departmental agencies and accounts	55,900	-	-	-	-	-	-	-	-
Social security funds									
Provide list of entities receiving transfers <sup>4</sup>	55,900	-	-	-	-	-	-	-	-
Universities and technikons									
Public corporations and private enterprises <sup>5</sup>	-	-	-	-	-	-	-	-	-
Public corporations	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers	-	-	-	-	-	-	-	-	-
Private enterprises	-	-	-	-	-	-	-	-	-
Subsidies on production									
Other transfers									
Foreign governments and international organisations									
Non-profit institutions	1,386	-	-	-	-	-	-	-	-
Households	925	-	-	-	-	-	-	-	-
Social benefits									
Other transfers to households	925	-	-	-	-	-	-	-	-
Payments for capital assets	2,564	-	-	-	-	-	-	-	-
Buildings and other fixed structures	400	-	-	-	-	-	-	-	-
Buildings	400	-	-	-	-	-	-	-	-
Other fixed structures									
Machinery and equipment	2,164	-	-	-	-	-	-	-	-
Transport equipment	-	-	-	-	-	-	-	-	-
Other machinery and equipment	2,164	-	-	-	-	-	-	-	-
Heritage assets									
Specialised military assets									
Biological assets									
Software and other intangible assets							-	-	
Land and subsoil assets	-	-	-	-	-	-	-	-	-
Payments for financial assets									
Total economic classification	188,156	-	-	-	-	-	-	-	-
Less: Unauthorised expenditure									
Baseline available for spending	188,156	-	-	-	-	-	-	-	-

Table 6.15(a): Payments and estimates by economic classification: "Goods and services level 4 items"

R thousand	Outcome			Main appropriatio	Adjusted appropriatio	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
<b>Current payments</b>									
.....									
<b>Goods and services</b>									
<i>of which</i>									
Administrative fees	1,824	2,446	62	240	793	793	184	256	270
Advertising	3,846	3,934	2,697	2,093	1,841	1,841	2,031	2,131	2,249
Assets<R5000	194	1,751	2,974	1,704	3,562	3,562	1,346	2,870	2,964
Audit costs: External	97	75	44				4,427	4,670	4,927
Bursaries (employees)	5,549	6,684	6,074	900	900	900	1,358	1,438	1,517
Catering: Departmental activities	683	413	574	1,585	980	980	1,523	1,604	1,692
Communication	15,164	14,407	13,789	14,108	16,548	16,628	16,654	17,414	18,372
Computer sservices	1,587	2,198	4,447	5,326	4,738	4,738	9,883	10,288	10,678
Cons/ prof: business & advisory services	1,927	1,210	30	940	512	432	988	934	985
Cons/ prof: Infrastructure @ planning									
Cons/ prof: Laboratory services									
Cons/ prof: Legal cost	348			36	26	26	37	38	40
Contractors	424	592	2,736	2,212	1,960	1,960	2,090	2,229	2,351
Agency & support/ outsourced services	2,881	6,727	4,905	5,375	6,657	6,177	5,408	5,733	6,048
Entertainment	202	159	61	232	62	62	205	211	223
Government motor transport	6,428	7,047	8,631	5,581	9,415	9,415	5,715	6,058	6,391
Housing									
Inventory: Food and food supplies	114	147	171	619	321	321	213	240	253
Inventory: Fuel, oil and gas	167	5	21	219	69	69	220	234	247
Inventory: Learn & teacher support									
Inventory: Raw materials	78	157	347	248	241	241	226	240	254
Inventory: Medical supplies	36	81	114	262	282	282	543	560	591
Medsas inventory interface									
Inventory: Military stores			14						
Inventory: Other consumables	632	404	451	782	661	661	505	540	570
Inventory: Stationary and printing	3,054	2,659	3,946	2,750	3,224	3,224	2,461	2,875	3,034
Lease payments	18,029	16,111	19,607	21,303	27,733	27,733	21,436	22,723	23,973
Owned & leasehold property expenditure	2,988	3,972	4,739	7,490	5,194	5,194	7,537	7,989	8,428
Transport provided dept activity		14	14						
Travel and subsistence	7,448	10,279	10,520	16,823	10,296	10,296	17,133	18,604	19,623
Training & staff development		15	5,151	1,587	2,593	2,593	1,598	1,694	1,787
Operating expenditure	737	2,722	965	2,258	4,756	4,756	1,964	2,109	2,228
Venues and facilities	1,151	1,332	1,455	1,607	1,250	1,250	1,212	1,216	1,283
<b>Total economic classification: Administration</b>	<b>75,588</b>	<b>85,541</b>	<b>94,539</b>	<b>96,280</b>	<b>104,614</b>	<b>104,134</b>	<b>106,897</b>	<b>114,898</b>	<b>120,978</b>

Table 6.15(b): Payments and estimates by economic classification: "Goods and services level 4 items"

R thousand	Outcome			Main appropriatio	Adjusted appropriatio	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Goods and services									
of which									
Administrative fees	26	8	-	80	-	-	52	16	18
Advertising		610	1,653	1,254	1,199	1,199	1,755	1,375	1,450
Assets<R5000		125	16			3,403	-	-	-
Audit costs: External									
Bursaries (employees)									
Catering: Departmental activities	177	902	804	1,922	1,303	1,303	1,609	2,269	2,394
Communication									
Computer sservices									
Cons/ prof: business & advisory services	7,222	8,261	2,078	107,069	13,956	13,956	102,707	15,866	16,738
Cons/ prof: Infrastructure @ planning			1,732						
Cons/ prof: Laboratory services									
Cons/ prof: Legal cost		2	1	4	4	4	4	4	4
Contractors			317	1,128	1,413	1,413	4,902	5,197	5,483
Agency & support/ outsourced services		1,349							
Entertainment	28	27		104			47	111	117
Government motor transport									
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support									
Inventory: Raw materials									
Inventory: Medical supplies									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables			66	79					
Inventory: Stationary and printing		29	31	156	36	36	133	177	187
Lease payments		2							
Owned & leasehold property expenditure									
Transport provided dept activity									
Travel and subsistence	1,157	7,211	7,968	10,314	9,306	9,306	11,070	11,485	12,116
Training & staff development		36	5						
Operating expenditure	35	570	289	609	3,024	3,024	752	713	753
Venues and facilities	227	1,142	884	924	1,338	1,338	784	753	794
<b>Total economic classification: Economic</b>									
<b>Development and Tourism</b>	<b>8,872</b>	<b>20,274</b>	<b>15,844</b>	<b>123,643</b>	<b>31,579</b>	<b>34,982</b>	<b>123,815</b>	<b>37,966</b>	<b>40,054</b>

Table 6.15(c): Payments and estimates by economic classification: "Goods and services level 4 items"

R thousand	Outcome			Main appropriatio	Adjusted appropriatio	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Goods and services									
of which									
Administrative fees	13	6	-						
Advertising	645	95		288	39	39	306	324	342
Assets<R5000		281	234	219	213	213	332	357	377
Audit costs: External							60	62	65
Bursaries (employees)									
Catering: Departmental activities	68	105	78	249	194	286	80	85	89
Communication			3						
Computer sservices									
Cons/ prof: business & advisory services	3,354	6,715	6,131	6,547	5,593	5,593	7,191	7,515	7,928
Cons/ prof: Infrastructure @ planning									
Cons/ prof: Laboratory services									
Cons/ prof: Legal cost									
Contractors		2,104	544	780	734	734	1,168	876	924
Agency & support/ outsourced services		334	71	1,094	693	693	1,060	1,195	1,261
Entertainment	25								
Government motor transport									
Housing									
Inventory: Food and food supplies				5					
Inventory: Fuel, oil and gas		152	121		410	410	574		
Inventory: Learn & teacher support									
Inventory: Raw materials		27	200	594	762	762	441	168	177
Inventory: Medical supplies		2	41	26	26	26	41	43	45
Medsas inventory interface									
Inventory: Military stores				68			113	120	127
Inventory: Other consumables		190	1,252	1,106	1,525	1,525	714	584	616
Inventory: Stationary and printing		2	6	54	51	51			
Lease payments				50					
Owned & leasehold property expenditure			149		10	10			
Transport provided dept activity									
Travel and subsistence	1,907	9,430	9,485	9,900	9,038	9,038	9,150	10,374	10,945
Training & staff devlopment			103	36			38	40	42
Operating expenditure	21	740	182	593	143	143	2,182	2,397	2,529
Venues and facilities	395	511	480	302	494	494	310	461	486
Total economic classification: Environmental Affairs	6,428	20,694	19,080	21,911	19,925	20,017	23,760	24,601	25,953

Table 6.15(d): Payments and estimates by economic classification: "Goods and services level 4 items"

R thousand	Outcome			Main appropriatio	Adjusted appropriatio	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Goods and services									
of which									
Administrative fees			-						
Advertising	254	814	1,414	478	678	678	380	392	412
Assets<R5000									
Audit costs: External									
Bursaries (employees)									
Catering: Departmental activities	288	571	621	722	715	715	650	809	853
Communication									
Computer sservices									
Cons/ prof: business & advisory services	357	921	27	1,400	494	494	1,071	1,135	1,197
Cons/ prof: Infrastructure @ planning									
Cons/ prof: Laboratory services									
Cons/ prof: Legal cost									
Contractors		26	286		230	230	100	100	106
Agency & support/ outsourced services									
Entertainment									
Government motor transport									
Housing									
Inventory: Food and food supplies									
Inventory: Fuel, oil and gas									
Inventory: Learn & teacher support									
Inventory: Raw materials									
Inventory: Medical supplies			10						
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables			124				134	134	141
Inventory: Stationary and printing	45	25	34	30	133	133	41	44	46
Lease payments									
Owned & leasehold property expenditure			1,498						
Transport provided dept activity									
Travel and subsistence	2,579	3,081	4,290	2,843	2,742	2,742	3,398	3,576	3,773
Training & staff development									
Operating expenditure	115	277	54	184			193	204	215
Venues and facilities	237	1,223	982	837	1,417	1,417	812	844	891
<b>Total economic classification: Tourism</b>	<b>3,875</b>	<b>6,938</b>	<b>9,340</b>	<b>6,494</b>	<b>6,409</b>	<b>6,409</b>	<b>6,779</b>	<b>7,238</b>	<b>7,634</b>

Table 6.15(e): Payments and estimates by economic classification: "Goods and services level 4 items"

R thousand	Outcome			Main appropriatio	Adjusted appropriatio	Revised estimate	Medium-term estimates		
	2007/08	2008/09	2009/10	2010/11			2011/12	2012/13	2013/14
Goods and services									
of which									
Administrative fees	30		-						
Advertising	856								
Assets<R5000	1,480								
Audit costs: External									
Bursaries (employees)									
Catering: Departmental activities	476								
Communication									
Computer sservices									
Cons/ prof: business & advisory services	6,558								
Cons/ prof: Infrastructure @ planning									
Cons/ prof: Laboratory services									
Cons/ prof: Legal cost									
Contractors									
Agency & support/ outsourced services	1,626								
Entertainment									
Government motor transport									
Housing									
Inventory: Food and food supplies	279								
Inventory: Fuel, oil and gas	1,354								
Inventory: Learn & teacher support									
Inventory: Raw materials	1,557								
Inventory: Medical supplies									
Medsas inventory interface									
Inventory: Military stores									
Inventory: Other consumables	23								
Inventory: Stationary and printing									
Lease payments									
Owned & leasehold property expenditure									
Transport provided dept activity									
Travel and subsistence	10,435								
Training & staff development									
Operating expenditure	323								
Venues and facilities	1,055								
Total economic classification: Environmental and Tourism	26,052	-	-	-	-	-	-	-	-



**Table 6.16(a): Financial summary for Limpopo Economic Development Enterprise (LIMDEV)**

R thousand	Outcome			Revised Estimate 2010/11	Medium-Term Estimates		
	2007/08	2008/09	2009/10		2011/12	2012/13	2013/14
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	588,352	858,369	870,568	812,372	869,965	880,533	924,560
Sale of goods and services other than capital assets	588,352	858,369	870,568	812,372	869,965	880,533	924,560
<i>Of which:</i>							
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	588,352	858,369	870,568	812,372	869,965	880,533	924,560
Non-market est. sales	–	–	–	–	–	–	–
Other non-tax revenue	–	–	–	–	–	–	–
Transfers received	70,000	50,000	50,000	91,746	85,969	101,704	107,425
Sale of capital assets	–	–	–	352,000	–	–	–
<b>Total revenue</b>	<b>658,352</b>	<b>908,369</b>	<b>920,568</b>	<b>1,256,118</b>	<b>955,934</b>	<b>982,237</b>	<b>1,031,985</b>
<b>Expenses</b>							
Current expense	545,358	658,855	672,661	821,172	862,274	905,388	950,255
Compensation of employees	–	–	–	–	–	–	–
Goods and services	516,411	633,614	650,408	777,426	815,838	857,032	899,884
Depreciation	–	5,305	5,836	7,189	8,052	8,052	8,052
Interest, dividends and rent on land							
Interest	21,876	19,936	16,417	36,557	38,384	40,304	42,319
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders Interest	7,071	(7,071)	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–
<b>Total expenses</b>	<b>552,429</b>	<b>651,784</b>	<b>672,661</b>	<b>821,172</b>	<b>862,274</b>	<b>905,388</b>	<b>950,255</b>
<b>Surplus / (Deficit)</b>	<b>105,923</b>	<b>256,585</b>	<b>247,907</b>	<b>434,946</b>	<b>93,660</b>	<b>76,849</b>	<b>81,730</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	11,851	27,074	111,734	43,746	46,436	48,356	50,371
Adjustments for:							
Depreciation	(5,012)	5,305	5,836	7,189	8,052	8,052	8,052
Interest	21,876	27,285	16,417	36,557	38,384	40,304	42,319
Net (profit) / loss on disposal of fixed assets	91	140	89,481	–	–	–	–
Other	(5,104)	(5,656)	–	–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>124,843</b>	<b>283,659</b>	<b>359,641</b>	<b>478,692</b>	<b>140,096</b>	<b>125,205</b>	<b>132,101</b>
Changes in working capital	6,894	5,240	5,764	6,974	7,672	7,672	8,056
(Decrease) / increase in accounts payable	(823)	2,547	2,802	3,390	3,729	3,729	3,915
Decrease / (increase) in accounts receivable	7,718	2,693	2,962	3,584	3,943	3,943	4,140
(Decrease) / increase in provisions	–	–	–	–	–	–	–
<b>Cash flow from operating activities</b>	<b>131,738</b>	<b>288,899</b>	<b>365,405</b>	<b>485,666</b>	<b>147,768</b>	<b>132,877</b>	<b>140,157</b>
Transfers from government	70,000	50,000	50,000	69,000	70,000	70,000	80,000
<i>Of which: Capital</i>	–	–	–	–	–	–	–
<i>: Current</i>	70,000	50,000	50,000	69,000	70,000	70,000	80,000
<b>Cash flow from investing activities</b>	<b>(76,106)</b>	<b>157,587</b>	<b>77,424</b>	<b>6,974</b>	<b>7,672</b>	<b>7,672</b>	<b>8,056</b>
Acquisition of Assets	(1,823)	(19,617)	(8,211)	(23,736)	(26,110)	(28,721)	(28,721)
<b>Other flows from Investing Activities</b>	<b>(74,282)</b>	<b>177,204</b>	<b>85,635</b>	<b>214,417</b>	<b>235,859</b>	<b>259,445</b>	<b>259,445</b>
<b>Cash flow from financing activities</b>	<b>10,435</b>	<b>43,092</b>	<b>237,981</b>	<b>409,692</b>	<b>70,096</b>	<b>55,205</b>	<b>52,101</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>66,067</b>	<b>489,578</b>	<b>680,810</b>	<b>902,332</b>	<b>225,536</b>	<b>195,754</b>	<b>200,313</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	653,725	729,501	1,122,786	1,178,925	1,237,872	1,299,765	1,364,753
Investments	170,923	124,474	152,701	160,336	168,353	176,770	185,609
Cash and Cash Equivalents	59,894	151,007	99,050	104,003	109,203	114,663	120,396
Receivables and Prepayments	141,447	298,417	78,539	82,466	86,589	90,919	95,465
Inventory	10,243	9,405	11,351	11,919	12,514	13,140	13,797
<b>TOTAL ASSETS</b>	<b>1,036,232</b>	<b>1,312,804</b>	<b>1,464,427</b>	<b>1,537,648</b>	<b>1,614,531</b>	<b>1,695,257</b>	<b>1,780,020</b>
Capital & Reserves	715,599	985,688	1,225,127	1,286,383	1,350,703	1,418,238	1,489,150
Borrowings	118,762	94,718	61,290	64,355	67,572	70,951	74,498
Post Retirement Benefits	43,349	58,659	23,770	24,959	26,206	27,517	28,893
Trade and Other Payables	158,522	173,740	154,240	161,952	170,050	178,552	187,480
Provisions	–	–	–	–	–	–	–
Managed Funds	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>1,036,232</b>	<b>1,312,805</b>	<b>1,464,427</b>	<b>1,537,648</b>	<b>1,614,531</b>	<b>1,695,257</b>	<b>1,780,020</b>
<b>Contingent Liabilities</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>

**Table 6.16(b): Financial summary for Trade and Investment Limpopo (TIL)**

R thousand	Outcome			Revised estimate 2010/11	Medium-term estimates		
	2007/08	2008/09	2009/10		2011/12	2012/13	2013/14
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	691	440	493	500	500	500	500
Sale of goods and services other than capital assets	264	270	58	–	–	–	–
Of which:							
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market est. sales	264	270	58	–	–	–	–
Other non-tax revenue	427	170	435	500	500	500	500
Transfers received	34,000	40,000	40,000	34,000	32,000	37,000	39,035
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>34,691</b>	<b>40,440</b>	<b>40,493</b>	<b>34,500</b>	<b>35,500</b>	<b>37,500</b>	<b>39,535</b>
<b>Expenses</b>							
Current expense	32,695	33,838	34,393	43,344	66,359	68,894	75,476
Compensation of employees	14,787	14,909	17,748	19,751	23,551	25,671	27,981
Goods and services	16,976	18,315	16,109	23,151	42,379	42,803	47,083
Depreciation	932	614	536	442	429	420	412
Interest, dividends and rent on land	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders Interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–
<b>Total expenses</b>	<b>32,695</b>	<b>33,838</b>	<b>34,393</b>	<b>43,344</b>	<b>66,359</b>	<b>68,894</b>	<b>75,476</b>
<b>Surplus / (Deficit)</b>	<b>1,996</b>	<b>6,602</b>	<b>6,100</b>	<b>(8,844)</b>	<b>(30,859)</b>	<b>(31,394)</b>	<b>(35,941)</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	1,054	764	566	442	479	420	412
Adjustments for:							
Depreciation	932	614	536	442	429	420	412
Interest	–	–	–	–	–	–	–
Net (profit) / loss on disposal of fixed assets	122	–	30	–	50	–	–
Other	–	150	–	–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>3,050</b>	<b>7,366</b>	<b>6,666</b>	<b>(8,402)</b>	<b>(30,380)</b>	<b>(30,973)</b>	<b>(35,529)</b>
Changes in working capital	(1,207)	392	(615)	(614)	–	–	–
(Decrease) / increase in accounts payable	(1,045)	54	(488)	(488)	–	–	–
Decrease / (increase) in accounts receivable	(162)	338	(127)	(126)	–	–	–
(Decrease) / increase in provisions	–	–	–	–	–	–	–
<b>Cash flow from operating activities</b>	<b>1,843</b>	<b>7,758</b>	<b>6,051</b>	<b>(9,016)</b>	<b>(30,380)</b>	<b>(30,973)</b>	<b>(35,529)</b>
Transfers from government	–	–	–	–	–	–	–
Of which: Capital	–	–	–	–	–	–	–
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>(492)</b>	<b>(841)</b>	<b>(195)</b>	<b>(300)</b>	<b>–</b>	<b>–</b>	<b>–</b>
Acquisition of Assets	(492)	(867)	(195)	(300)	–	–	–
Other flows from Investing Activities	–	26	–	–	–	–	–
<b>Cash flow from financing activities</b>	<b>(302)</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>1,049</b>	<b>6,917</b>	<b>5,856</b>	<b>(9,316)</b>	<b>(30,380)</b>	<b>(30,973)</b>	<b>(35,529)</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	3,045	3,272	2,899	2,759	2,700	2,600	2,500
Investments	–	–	–	–	–	–	–
Cash and Cash Equivalents	677	7,593	13,450	3,633	650	700	800
Receivables and Prepayments	867	379	506	632	650	600	500
Inventory	–	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	<b>4,589</b>	<b>11,244</b>	<b>16,855</b>	<b>7,024</b>	<b>4,000</b>	<b>3,900</b>	<b>3,800</b>
Capital & Reserves	1,249	7,851	13,950	4,605	8,000	8,800	9,680
Borrowings	–	–	–	–	–	–	–
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	3,340	3,394	2,906	2,417	3,200	3,250	3,300
Provisions	–	–	–	–	–	–	–
Managed Funds	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>4,589</b>	<b>11,245</b>	<b>16,856</b>	<b>7,022</b>	<b>11,200</b>	<b>12,050</b>	<b>12,980</b>
Contingent Liabilities	–	–	–	–	700	–	–

Table 6.16(c): Financial summary for Limpopo Tourism and Parks Board

R thousand	Outcome (Unaudited)			Revised estimate 2010/11	Medium-term estimates		
	2007/08	2008/09	2009/10		2011/12	2012/13	2013/14
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	29,929	12,397	19,517	21,631	24,443	25,910	24,760
Sale of goods and services other than capital assets	10,312	4,963	5,965	6,621	7,482	7,931	8,804
Of which:							
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market est. sales	–	–	–	–	–	–	–
Other non-tax revenue	19,617	7,434	13,552	15,010	16,961	17,979	15,956
Transfers received	55,900	60,000	61,000	68,820	80,000	72,000	75,960
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>85,829</b>	<b>72,397</b>	<b>80,517</b>	<b>90,451</b>	<b>94,443</b>	<b>97,910</b>	<b>100,720</b>
<b>Expenses</b>							
Current expense	88,043	69,581	85,801	91,518	101,586	108,181	116,298
Compensation of employees	26,086	27,542	37,885	40,916	45,417	49,050	51,993
Goods and services	46,110	36,425	38,336	41,403	45,957	49,633	55,093
Depreciation	15,846	5,589	9,573	9,190	10,201	9,487	9,203
Interest, dividends and rent on land	–	–	–	–	–	–	–
Interest	1	25	7	9	11	11	9
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders Interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	–	–	–	–	–	–	–
<b>Total expenses</b>	<b>88,043</b>	<b>69,581</b>	<b>85,801</b>	<b>91,518</b>	<b>101,586</b>	<b>108,181</b>	<b>116,298</b>
<b>Surplus / (Deficit)</b>	<b>(2,214)</b>	<b>2,816</b>	<b>(5,284)</b>	<b>(1,067)</b>	<b>(7,143)</b>	<b>(10,271)</b>	<b>(15,578)</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	24,637	26,195	17,984	18,850	20,898	18,566	19,106
Adjustments for:							
Depreciation	15,846	5,589	9,573	9,190	10,201	9,487	9,203
Interest	1,027	814	311	670	717	796	709
Net (profit) / loss on disposal of fixed assets	–	–	–	–	–	–	–
Other	7,764	19,792	8,100	8,990	9,980	8,283	9,194
Operating surplus / (deficit) before changes in working capital	22,423	29,011	12,700	17,783	13,755	8,295	3,528
Changes in working capital	(3,312)	(4,845)	(2,899)	(2,765)	(2,562)	(3,316)	(3,500)
(Decrease) / increase in accounts payable	(3,936)	(5,416)	(4,170)	(4,004)	(3,843)	(4,535)	(4,853)
Decrease / (increase) in accounts receivable	624	144	567	612	680	653	725
(Decrease) / increase in provisions	–	427	704	627	601	566	628
<b>Cash flow from operating activities</b>	<b>19,111</b>	<b>24,166</b>	<b>9,801</b>	<b>15,018</b>	<b>11,193</b>	<b>4,979</b>	<b>28</b>
Transfers from government	–	–	–	–	–	–	–
Of which: Capital	–	–	–	–	–	–	–
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>6,309</b>	<b>(103,717)</b>	<b>(3,368)</b>	<b>(5,739)</b>	<b>(7,148)</b>	<b>(6,292)</b>	<b>(6,479)</b>
Acquisition of Assets	(14,591)	(4,666)	(3,360)	(5,729)	(7,139)	(6,282)	(6,470)
Other flows from Investing Activities	20,900	(99,051)	(8)	(10)	(9)	(10)	(9)
<b>Cash flow from financing activities</b>	<b>(4,543)</b>	<b>(4,401)</b>	<b>(4,929)</b>	<b>(4,387)</b>	<b>(5,616)</b>	<b>(2,998)</b>	<b>(3,747)</b>
Net increase / (decrease) in cash and cash equivalents	20,877	(83,952)	1,504	4,892	(1,571)	(4,311)	(10,198)
<b>Balance Sheet Data</b>							
Carrying Value of Assets	54,758	63,870	60,780	62,604	64,482	63,837	61,283
Investments	–	–	–	–	–	–	–
Cash and Cash Equivalents	7,023	4,565	4,061	4,184	4,309	4,266	4,095
Receivables and Prepayments	2,023	2,261	3,928	4,046	4,167	4,125	3,960
Capital in Progress	8,325	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	<b>72,129</b>	<b>70,696</b>	<b>68,769</b>	<b>70,834</b>	<b>72,958</b>	<b>72,228</b>	<b>69,338</b>
Capital & Reserves	66,779	64,510	59,809	61,604	63,452	62,817	60,304
Borrowings	–	–	–	–	–	–	–
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	5,351	6,187	8,960	9,229	9,506	9,411	9,034
Provisions	–	–	–	–	–	–	–
Managed Funds	–	–	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>72,130</b>	<b>70,697</b>	<b>68,769</b>	<b>70,833</b>	<b>72,958</b>	<b>72,228</b>	<b>69,338</b>
Contingent Liabilities	–	–	–	–	–	–	–

Table 6.16(d) : Financial summary for LIBSA

R thousand	Outcome			Revised estimate 2010/11	Medium-term estimates		
	2007/08	2008/09	R 954 973 000		2011/12	2012/13	2013/14
<b>Revenue</b>							
Tax revenue	–	–	–	–	–	–	–
Non-tax revenue	13	35	40	60	65	65	70
Sale of goods and services other than capital assets	–	–	–	–	–	–	–
Of which:							
Admin fees	–	–	–	–	–	–	–
Sales by market establishments	–	–	–	–	–	–	–
Non-market est. sales	–	–	–	–	–	–	–
Other non-tax revenue	13	35	40	60	65	65	70
Transfers received	9,625	65,000	65,000	73,000	73,000	77,000	81,235
Sale of capital assets	–	–	–	–	–	–	–
<b>Total revenue</b>	<b>9,638</b>	<b>65,035</b>	<b>65,040</b>	<b>73,060</b>	<b>73,065</b>	<b>77,065</b>	<b>81,305</b>
<b>Expenses</b>							
Current expense	37,308	65,486	90,092	101,354	114,023	128,276	144,310
Compensation of employees	15,139	26,373	40,878	45,988	51,736	58,203	65,479
Goods and services	17,570	35,887	44,859	50,466	56,774	63,871	71,855
Depreciation	999	3,226	4,355	4,899	5,512	6,201	6,976
Interest, dividends and rent on land	–	–	–	–	–	–	–
Interest	–	–	–	–	–	–	–
Dividends	–	–	–	–	–	–	–
Rent on land	–	–	–	–	–	–	–
Tax and Outside shareholders Interest	–	–	–	–	–	–	–
Adjustments to Fair Value	–	–	–	–	–	–	–
Unearned reserves (social security funds only)	–	–	–	–	–	–	–
Transfers and subsidies	3,600	–	–	–	–	–	–
<b>Total expenses</b>	<b>40,908</b>	<b>65,486</b>	<b>90,092</b>	<b>101,354</b>	<b>114,023</b>	<b>128,276</b>	<b>144,310</b>
<b>Surplus / (Deficit)</b>	<b>(31,270)</b>	<b>(451)</b>	<b>(25,052)</b>	<b>(28,294)</b>	<b>(40,958)</b>	<b>(51,211)</b>	<b>(63,005)</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	7,744	4,335	4,395	4,959	5,577	6,266	7,046
Adjustments for:							
Depreciation	999	3,226	4,355	4,899	5,512	6,201	6,976
Interest	(34)	35	40	60	65	65	70
Net (profit) / loss on disposal of fixed assets	–	–	–	–	–	–	–
Other	6,779	1,074	–	–	–	–	–
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>(23,526)</b>	<b>3,884</b>	<b>(20,657)</b>	<b>(23,334)</b>	<b>(35,381)</b>	<b>(44,945)</b>	<b>(55,959)</b>
Changes in working capital	–	–	–	–	–	–	–
(Decrease) / increase in accounts payable	–	–	–	–	–	–	–
Decrease / (increase) in accounts receivable	–	–	–	–	–	–	–
(Decrease) / increase in provisions	–	–	–	–	–	–	–
<b>Cash flow from operating activities</b>	<b>(23,526)</b>	<b>3,884</b>	<b>(20,657)</b>	<b>(23,334)</b>	<b>(35,381)</b>	<b>(44,945)</b>	<b>(55,959)</b>
Transfers from government	37,314	65,065	90,092	101,354	114,023	128,276	144,310
Of which: Capital	37,314	65,065	90,092	101,354	114,023	128,276	144,310
: Current	–	–	–	–	–	–	–
<b>Cash flow from investing activities</b>	<b>(823)</b>	<b>(5,089)</b>	<b>(1,500)</b>	<b>(2,100)</b>	<b>(5,000)</b>	<b>(7,000)</b>	<b>(7,000)</b>
Acquisition of Assets	(823)	(5,487)	(1,500)	(2,100)	(5,000)	(7,000)	(7,000)
Other flows from Investing Activities	–	398	–	–	–	–	–
<b>Cash flow from financing activities</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>(24,349)</b>	<b>(1,205)</b>	<b>(22,157)</b>	<b>(25,434)</b>	<b>(40,381)</b>	<b>(51,945)</b>	<b>(62,959)</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	4,887	12,628	10,000	8,000	10,000	12,000	14,000
Investments	–	120	120	120	120	120	120
Cash and Cash Equivalents	7,201	3,221	3,000	3,000	3,000	3,000	3,000
Receivables and Prepayments	40	298	300	350	400	500	550
Inventory	–	–	–	–	–	–	–
<b>TOTAL ASSETS</b>	<b>12,128</b>	<b>16,267</b>	<b>13,420</b>	<b>11,470</b>	<b>13,520</b>	<b>15,620</b>	<b>17,670</b>
Capital & Reserves	194	(227)	(239)	(2,189)	(139)	961	1,011
Borrowings	–	11,136	11,136	11,136	11,136	11,136	11,136
Post Retirement Benefits	–	–	–	–	–	–	–
Trade and Other Payables	5,833	4,322	2,000	2,000	2,000	3,000	5,000
Provisions	523	523	523	523	523	523	523
Managed Funds	5,577	513	–	–	–	–	–
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>12,128</b>	<b>16,267</b>	<b>13,420</b>	<b>11,470</b>	<b>13,520</b>	<b>15,620</b>	<b>17,670</b>
Contingent Liabilities	–	–	–	–	–	–	–

Table 6.16(e): Financial summary for Limpopo Gambling Board

R thousand	Outcome			Revised estimate 2010/11	Medium-term estimates		
	2007/08	2008/09	2009/10		2011/12	2012/13	2013/14
<b>Revenue</b>							
Tax revenue	20,727	28,152	28,152	54,582	60,041	63,041	63,041
Non-tax revenue	2,705	2,433	2,445	2,690	2,959	3,107	3,107
Sale of goods and services other than capital assets	-	-	-	-	-	-	-
Of which:							
Admin fees	-	-	-	-	-	-	-
Sales by market establishments	-	-	-	-	-	-	-
Non-market est. sales	-	-	-	-	-	-	-
Other non-tax revenue	2,705	2,433	2,445	2,690	2,959	3,107	3,107
Transfers received	20,750	28,153	28,153	48,000	48,000	42,060	44,373
Sale of capital assets	-	-	-	-	-	-	-
<b>Total revenue</b>	<b>44,182</b>	<b>58,738</b>	<b>58,750</b>	<b>105,272</b>	<b>114,000</b>	<b>108,208</b>	<b>110,521</b>
<b>Expenses</b>							
Current expense	20,590	24,065	26,523	30,792	33,870	35,564	35,564
Compensation of employees	12,047	14,838	17,791	21,186	23,304	24,469	24,469
Goods and services	7,848	8,595	7,853	8,639	9,502	9,978	9,978
Depreciation	695	632	879	967	1,064	1,117	1,117
Interest, dividends and rent on land	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-
Rent on land	-	-	-	-	-	-	-
Tax and Outside shareholders Interest	-	-	-	-	-	-	-
Adjustments to Fair Value	-	-	-	-	-	-	-
Unearned reserves (social security funds only)	-	-	-	-	-	-	-
Transfers and subsidies	-	-	-	-	-	-	-
<b>Total expenses</b>	<b>20,590</b>	<b>24,065</b>	<b>26,523</b>	<b>30,792</b>	<b>33,870</b>	<b>35,564</b>	<b>35,564</b>
<b>Surplus / (Deficit)</b>	<b>23,592</b>	<b>34,673</b>	<b>32,227</b>	<b>74,480</b>	<b>80,130</b>	<b>72,644</b>	<b>74,957</b>
<b>Cash flow summary</b>							
Adjust surplus / (deficit) for accrual transactions	(364)	1,005	879	967	1,064	1,117	1,117
Adjustments for:							
Depreciation	1	632	879	967	1,064	1,117	1,117
Interest	-	-	-	-	-	-	-
Net (profit) / loss on disposal of fixed assets	(375)	373	-	-	-	-	-
Other	10	-	-	-	-	-	-
<b>Operating surplus / (deficit) before changes in working capital</b>	<b>23,228</b>	<b>35,678</b>	<b>33,106</b>	<b>75,447</b>	<b>81,194</b>	<b>73,761</b>	<b>76,074</b>
<b>Capital</b>							
Changes in working capital	913	(1,010)	1,730	1,903	2,093	2,198	2,198
(Decrease) / increase in accounts payable	791	(1,440)	-	-	-	-	-
Decrease / (increase) in accounts receivable	130	(321)	-	-	-	-	-
(Decrease) / increase in provisions	(8)	751	1,730	1,903	2,093	2,198	2,198
<b>Cash flow from operating activities</b>	<b>24,141</b>	<b>34,668</b>	<b>34,836</b>	<b>77,350</b>	<b>83,287</b>	<b>75,959</b>	<b>78,272</b>
Transfers from government	-	-	-	-	-	-	-
Of which: Capital	-	-	-	-	-	-	-
: Current	-	-	-	-	-	-	-
<b>Cash flow from investing activities</b>	<b>3,261</b>	<b>6,895</b>	<b>(4,953)</b>	<b>(27,448)</b>	<b>(30,193)</b>	<b>(31,703)</b>	<b>(31,703)</b>
Acquisition of Assets	(1,092)	(379)	(4,953)	(27,448)	(30,193)	(31,703)	(31,703)
Other flows from Investing Activities	4,353	7,274	-	-	-	-	-
<b>Cash flow from financing activities</b>	<b>-</b>	<b>(72,174)</b>	<b>(106,034)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Net increase / (decrease) in cash and cash equivalents</b>	<b>27,402</b>	<b>(30,611)</b>	<b>(76,151)</b>	<b>49,902</b>	<b>53,094</b>	<b>44,256</b>	<b>46,569</b>
<b>Balance Sheet Data</b>							
Carrying Value of Assets	2,508	2,254	3,786	4,165	4,581	4,811	4,811
Investments	-	-	-	-	-	-	-
Cash and Cash Equivalents	7,274	12,931	1,730,300	1,903	2,094	2,198	2,198
Receivables and Prepayments	96	417	-	-	-	-	-
Inventory	-	-	-	-	-	-	-
<b>TOTAL ASSETS</b>	<b>9,878</b>	<b>15,602</b>	<b>1,734,086</b>	<b>6,068</b>	<b>6,675</b>	<b>7,009</b>	<b>7,009</b>
Capital & Reserves	4,895	11,415	3,786	4,165	4,582	4,811	4,811
Borrowings	261	154	-	-	-	-	-
Post Retirement Benefits	-	-	-	-	-	-	-
Trade and Other Payables	3,430	1,990	-	-	-	-	-
Provisions	1,291	2,043	1,730	1,903	2,094	2,198	2,198
Managed Funds	-	-	-	-	-	-	-
<b>TOTAL EQUITY &amp; LIABILITIES</b>	<b>9,877</b>	<b>15,602</b>	<b>5,516</b>	<b>6,068</b>	<b>6,676</b>	<b>7,009</b>	<b>7,009</b>
Contingent Liabilities	-	-	-	-	-	-	-